GRAND TRAVERSE COUNTY
DEPARTMENT OF HEALTH AND HUMAN SERVICES BOARD

STUDY SESSION
Thursday, December 3, 2026
2:00 p.m.

Open to the public
Grand Traverse Pavilions
1000 Pavilions Circle
Traverse City, MI 49684
Board Room

AGENDA

1. **CALL TO ORDER**

2. **ROLL CALL**

3. **PUBLIC COMMENT**
   Any person shall be permitted to address a meeting of the Grand Traverse County Department of Health and Human Services Board which is required to be open to the public under the provisions of the Michigan Open Meetings Act, as amended. (MCLA 15.261, et.seq.) Public comment shall be carried out in accordance with the following Board Rules and Procedures:
   a. Any person wishing to address the Board shall state his or her name and address.
   b. Persons may address the Board on matters which are relevant to Grand Traverse Pavilions issues.
   c. No person shall be allowed to speak more than once on the same matter, excluding time needed to answer Board Members questions. The Chairperson shall control the amount of time each person shall be allowed to speak, which shall not exceed three (3) minutes.
      i. Chairperson may, at his or her discretion, extend the amount of time any person is allowed to speak.
      ii. Whenever a group wishes to address the Board, the Chairperson may require that the group designate a spokesperson; the Chairperson shall control the amount of time the spokesperson shall be allowed to speak, which shall not exceed fifteen (15) minutes.

   The Board shall not comment or respond to a person who is addressing the Board. Silence or non-response from the Board should not be interpreted as disinterest or disagreement by the Board.

   Please be respectful and refrain from personal or political attacks.

4. **DISCUSSION**
   a. **Opening and Planning Context**
   b. **Capital Roadmap & Cottages**
   c. **Financial Sustainability**
   d. **Medicare Advantage & Value-Based Care Readiness**
   e. **Workforce Stabilization & Culture**
   f. **Rehabilitation & Service-Line Growth**
   g. **Community Aging Infrastructure & County Partnership**
   h. **2027 Strategic Priorities & Organizational Scorecard Alignment**
   i. **Summary, Board Direction & Next Steps**

5. **ADJOURNMENT**