

**GRAND TRAVERSE COUNTY
DEPARTMENT OF HEALTH AND HUMAN SERVICES BOARD**

**REGULAR MEETING
August 29, 2024**

**Open to the public
9:00 AM Garfield Township Hall – Upstairs Main Hall
3848 Veterans Dr, Traverse City, MI 49684**

Persons with disabilities which the foregoing opportunities for participation will not address should contact Darcey Gratton at (231) 932-3010 or dgratton@gt pavilions.org with questions or concerns.

AGENDA

1. CALL TO ORDER

2. ROLL CALL

3. FIRST PUBLIC COMMENT

Any person shall be permitted to address a meeting of the Grand Traverse County Department of Health and Human Services Board which is required to be open to the public under the provisions of the Michigan Open Meetings Act, as amended. (MCLA 15.261, et seq.) Public comment shall be carried out in accordance with the following Board Rules and Procedures:

1. Any person wishing to address the Board shall state his or her name and address.
2. Persons may address the Board on matters which are relevant to Grand Traverse Pavilions issues.
3. No person shall be allowed to speak more than once on the same matter, excluding time needed to answer Board Members questions. The Chairperson shall control the amount of time each person shall be allowed to speak, which shall not exceed three (3) minutes.
 - a) Chairperson may, at his or her discretion, extend the amount of time any person is allowed to speak.
 - b) Whenever a group wishes to address the Board, the Chairperson may require that the group designate a spokesperson; the Chairperson shall control the amount of time the spokesperson shall be allowed to speak, which shall not exceed fifteen (15) minutes.

The Board shall not comment or respond to a person who is addressing the Board. Silence or non-response from the Board should not be interpreted as disinterest or disagreement by the Board.

Please be respectful and refrain from personal or political attacks.

4. COUNTY LIAISON REPORT

5. APPROVAL OF AGENDA

6. CONSENT CALENDAR

The purpose of the consent calendar is to expedite business by grouping items to be dealt with by one Board motion without discussion. Any member of the Board, or staff may ask that any item on the consent calendar be removed and placed elsewhere on the agenda for discussion. Such requests will be automatically respected.

If any item is not removed from the consent calendar, the item on the agenda is approved by a single Board action adopting the consent calendar.

A.	Review and File	<u>HANDOUT#</u>
(1)	Draft Minutes of the 7/25/24 Board Meeting	1
(2)	Closed Minutes of the 7/25/24 Board Meeting	Handout
(3)	June Resident Council Minutes	2
(4)	July Resident Council Minutes	3

7. ITEMS REMOVED FROM CONSENT CALENDAR

8. CHAIRMAN REPORT Verbal

9. SERVICE EXCELLANCE AWARDS 4

10. GRAND TRAVERSE MEDICAL CARE

A.	General Information	
(1)	2 nd quarter Foundation Financials	5
(2)	Cottages Master Plan Update	Verbal
(3)	Longevity Health Care Update	Verbal
(4)	2024 Concert on the Lawn Update	6
(5)	Outpatient Testimonial	7
(6)	Governor's Award of Excellence – Medal of Achievement	Verbal
B.	Chief Executive Officer Board Report – Gerard Bodalski	8
C.	Business	
(1)	Financials	9
(2)	Request for Purchase – Replacement of Bus	10
D.	Medical Staff	11
(1)	Sesha Sailu Adusumilli	(9)Anne Katherine Petersen
(2)	Farman Ali	(10)Meenalochani Narayanan
(3)	Sean Arora	(11)Emily Ngoc Nguyen
(4)	Shannon Arora	(12)Daisy-Scarlett MacCallum
(5)	Garrick Collins	(13)Alexander Perumkunnil Mathai
(6)	Kenya Hanspard	(14)Elizabeth Lenora Smith
(7)	Anthony Holstine	(15)Jeffrey Valice
(8)	Javed Syed Iqbal	(16)Jayson Alan Weir
E.	General Discussion	
(1)		

G.T.P. Announcements

- (1) Next Board Meeting – September 26, 2024

11. SECOND PUBLIC COMMENT

Refer to Rules under First Public Comment above.

12. CLOSED SESSION

Closed session pursuant to section 8(e) of the Open Meetings Act, to consult with our attorney regarding trial or settlement strategy in connection with pending litigation, DHHS and the Grand Traverse Pavilions Foundation Board v PACE North.

13. ADJOURNMENT

**GRAND TRAVERSE COUNTY
DEPARTMENT OF HEALTH AND HUMAN SERVICES BOARD**
1000 Pavilions Circle, Traverse City, MI 49684

MINUTES OF THE JULY 25, 2024 MEETING

PRESENT: Mary Marois, Haider Kazim, Carol Crawford Gerard Bodalski, Darcey Gratton TJ Andrews	Board Staff Commission
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ABESENT:

GUESTS:

The regular meeting of the Grand Traverse County Department of Health and Human Services Board was called to order at 9:00am by Board Chair Mary Marois at Garfield Township.

First Public Comment

Joanne Hickman
Dean Kroupa

County Liaison Report – Andrews stated she did not have a general update for the County Board of Commissioner (BOC) meetings. The most recent Ad hoc committee was held at the Pavilions on July 15, 2024.

Approval of Agenda – Chair Marois requested to add C. Business (5) Request to Purchase – Replacement of Main Lobby Doors and to go into closed session at the end of the meeting regarding pending litigation. Motion was made by Crawford to approve the agenda as amended, seconded by Kazim and carried unanimously. Bodalski shared that the resident council meeting minutes for June were not completed in time for the packet and will be included in August packet with July.

The purpose of the Consent Calendar is to expedite business by grouping items to be dealt with by one Board motion without discussion. Any member of the Board or staff may ask that any item on the Consent Calendar be removed and placed elsewhere on the agenda for discussion. Such requests will be automatically respected.

REVIEW AND FILE

- (1) Draft Minutes of the 6/27/24 Board Meeting
- (2) Closed Minutes of the 6/27/24 Board Meeting
- (3) Draft Minutes of the 7/12/24 Special Board Meeting
- (4) Closed Minutes of the 7/12/24 Special Board Meeting

Motion was made by Kazim to approve the Consent Calendar as presented. Motion seconded by Crawford and carried unanimously.

Items Removed From Consent Calendar – none

Chairman Report – Marois shared that an engraved brick will be placed near the fountain to honor the late Senator George McManus.

Service Excellence Awards – Marois reviewed June Service Excellence Awards.

Foundation Board Update – Kazim stated the next Foundation Board meeting is on August 7th. The board approved submitting an application to the Michigan Council for the Arts and Cultural Affairs grant to support the 2025 Concerts on the Lawn live music series.

GTP Pavilions Foundation 2023 Financial Audit – The foundation financial audit was included in the packet with no questions by the board.

Second Quarter Overtime Report – Bodalski reviewed the second quarter overtime report and answered board members' questions. Kazim inquired about the overtime in Nursing Administration for the 3rd and 4th quarters of 2023 noting that the reduction of 15 employees on non-union staff took place in September 2023. Bodalski stated he would get more details and will follow up with the board.

Chief Executive Officer Report – Bodalski reviewed the monthly report for June and highlighted monthly QAPI meetings and provided an update on the Request for Proposal (RFP) for the Cottages. Bodalski also shared that the Pavilions received the Governor's Award of Excellence for outstanding achievements in improving the quality of healthcare in a nursing home for increased Flu and COVID vaccinations rates.

Financial Report – Bodalski presented the financial operations and social accountability reports for June 2024 and answered board members' questions. Motion made by Crawford to accept the financial operations report as presented, seconded by Kazim and carried unanimously. Roll Call - Marois – yes, Kazim – yes, Crawford – yes

GTP Foundation Board of Trustee 2024-2025 – Marois reviewed the need for approval of the 2024-2025 Grand Traverse Pavilions Foundation membership roster. As indicated in the Foundation Bylaws, the DHHS appoints annually. Motion was made by Kazim to appoint the Grand Traverse Pavilions Foundation Board of Trustees membership roster for a one-year term for 2024-2025 as presented, seconded by Crawford and carried unanimously.

Resident Care Policies and Facility Assessment – Bodalski requested approval of the Facility Assessment that the board received earlier in the month to review. The board reviews the Resident Care Policies annually as well as the Facility Assessment per the regulations of Requirements of Participation as part of the Quality Assurance Performance Improvement (QAPI) program. Motion was made by Kazim to approve the Resident Care Policies and the Facility Assessment as presented, seconded by Crawford and carried unanimously.

Proposed Rate Changes - Bodalski reviewed the proposed changes regarding the private pay rate is lower than the Medicaid reimbursement and explained that the private rate must exceed the Medicaid rate. Motion was made by Kazim to approve Proposed Rate Changes - Resolution 2024-2 as presented, seconded by Crawford and carried unanimously.

Request to Purchase – Replacement of Main Lobby Doors – Bodalski reviewed the need to replace the exterior main lobby doors and opener. Three bids were received, and the winning bid was awarded to Northern Michigan Glass based on lowest bid. Motion was made by Kazim to approve the replacement of the exterior main lobby doors and opener as presented for \$15,465.00. Motion was seconded by Crawford and carried unanimously.

Grand Traverse Pavilions Announcements

- (1) Next Board Meeting August 29, 2024
- (2) New ES Director – Ryan Hutchins replaced Tim Coggins after retiring on July 3rd.

Second Public Comment – none

Break 10:16-10:30

Segal in 10:30am
Andrews out 10:30am

Motion was made by Kazim seconded by Crawford to go into Closed Session at 10:30 am for the purpose of Closed session pursuant to section 8(e) of the Open Meetings Act, to consult with our attorney regarding trial or settlement strategy in connection with pending litigation, DHHS and the Grand Traverse Pavilions Foundation Board v PACE North.

Motion was made by Crawford to come out of Closed Session at 11:09 am, seconded by Kazim. Motion carried.

Meeting adjourned at 11:09 am

Signatures:

Mary Marois – Chair
Grand Traverse County Department of Health and Human Services Board

Date: _____ Approved
_____ Corrected and Approved

PAVILIONS RESIDENT COUNCIL MEETING AMENDED
June 20, 2024

The June 2024 meeting of the Grand Traverse Pavilions Resident Council was called to order at 11:00 am in the Multi-Purpose Room by Hanna Wooters

All residents were welcomed.

The residents waived their right to a closed meeting.

Members Present: Residents are marked “X” throughout the minutes.

Birch Pavilion: 4 residents attended.

Cherry Pavilion: 4 residents attended.

Dogwood Pavilion: 4 residents attended.

Staff members were introduced:

Hanna Wooters, CTRS, Life Enrichment

Darrin Eggleston - Forefront Dining Services

Lisa Telling, Dietary Administrative Assistant – Forefront Dining Services

Tim Coggins, Environmental Services Director

Cati Kujawaski, Environmental Services Manager

Guest:

Tom Hoxie, American Sign Language (ASL) interpreter

Old Business:

There was not any old business from the previous meeting that needed to be brought up for discussion or to follow-up on.

New Business:

Hanna made the following announcements:

-Concerts on the Lawn begin on June 20th and family and friends are encouraged to attend.

Outings for July 2024:

Wednesday, July 10th – Pit Spitters Baseball Game

Board bus at 10:30am, return pick up to come home at 1:00 pm

Tuesday, July 16th – Hobby Lobby

Board bus at 2:00 pm, return pick up to come home at 4:00 pm

Thursday, July 25th – Fishing Trip to Discovery Pier

Board bus at 10:00 am, return pick up to come home at 12:00 pm

Special Events for July 2024:

Monthly Book Mobile- June 27th and July 18th, continuing every 3rd Thursday of the month.

Concerts on the Lawn this month:

July 11th-Miriam Pico and Friends

July 18th- Petoskey Steel Drum Band

July 25th- Backroom Gang

Additional Events:

July 14th- Salvation Army Music Group- 2:00 pm-MPR

July 18th- Resident Council- 11:00 am-MPR

Resident Group Interview Questions:

Hanna discussed with the attending residents that are 12 resident rights that are reviewed during the group interview with the State Surveyors during our annual survey, and today we will be reviewing Dignity.

Dignity:

- How do staff members treat the residents here, including those who can't speak for themselves?
 - All residents agreed to fair and proper treatment.

- Do you feel the staff here treat residents with respect and dignity?
 - All residents present said yes.

- Do the staff try to accommodate resident's wishes where possible?
 - All residents present said yes.

1. Discussion regarding food temperature and receiving HS snacks.

One resident requested additional options for a diabetic diet. Darrin referred resident to “always available” menu for further options.

One resident reported they enjoy the soups and chicken wings.

No concerns noted.

2. Discussion regarding the cleanliness of the facility and laundry being returned promptly.

Residents were informed of an increase in housekeeping staff. One resident prefers laundry to be done less and items put back into drawers verse the hamper. Tim is following up on these concerns.

3. Discussion regarding room temperature.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- All residents present had no concerns at this time.

4. Discussion regarding nursing care.

One resident reported that all of his CNA staff is polite and respectful. No concerns were reported.

5. Discussion regarding call lights being answered in a timely manner.

New light system discussed. Residents reported irritation with constant beeping.

6. Discussion regarding receiving showers as needed/as requested.

No concerns or comments noted.

7. Discussion regarding the nighttime noise level on your Pavilion.

All residents reported the nighttime noise level being good.

The floor was opened for additional comments:

- Residents voiced concern over family members participating in Bingo. The issue was addressed by Hanna.
- One resident requested an outing to Special Kids Day at the Northwestern Michigan Fair in August as well as Goodwill.

The next Pavilions Resident Council meeting will be held on Thursday July 18th at 11:00am in the Multi-Purpose Room. Hanna asked for a volunteer to read over and sign the June 2024 minutes, and X said that she would do this. The Pavilions Resident Council Meeting was adjourned at 12:00pm.

Respectfully Submitted,

Hanna Wooters, CTRS
Recreational Therapist

Cherry, Resident

Elm Resident Council Minutes
Meeting Held- June 27th 2024

The March meeting of the Grand Traverse Pavilions Elm Resident Council was called to order at 10:42am in the Elm Common Area.

Members Present were: Residents are marked “X” throughout the minutes.
10 Residents attended.

Staff Present:

Susan Eldred, Recreation Therapist
Naomi Rode, Assistant Director of Nursing

Old Business:

None

New Business:

Asked the residents if they need help do the staff help them.
X and X stated “yeah” they help. X stated “yes” they do help.

Asked the residents if they were being offered a snack before bed.
X and X both stated “yes.” X stated “no” she was not offered a snack. A reminder was given to staff to offer snacks.

Asked the residents if the staff were respectful to the residents.
X stated “yeah pretty good.” X said yes if you need help they will help you.”

Asked the residents if the food is good here.
X said “not too shabby.” X stated “its ok.” X stated she “would like to see the menu to choose food.”
A reminder was given to staff to ask residents about their meal preferences.

Asked the residents if the rooms were getting cleaned.
X stated “yes.” X stated “yes she does.”

Asked the residents if their clothes are getting cleaned.
X stated that she “has two sets of clothing and they are coming back on time.” X stated “yes doing a good job.”

Asked the residents if the Temperature in the room is good.
X stated it is “right on.” X stated that it is “comfortable.” X stated “yes” the temperature is comfortable.

Asked the residents if they have enough to do.

X stated “heavens yes.” X and X stated “yes.”

Questions, Suggestions, Concerns and Comments:

The floor was open for questions, suggestions, concerns and comments.

X stated “can’t beat what we have.”

Suggestions for upcoming activities:

-Watermelon and cherries on the porch

-Make Pie

-Make Cookies

Outings

Hobby Lobby July 16th

Fishing July 25th

Meeting was closed at 11:06am

Respectfully submitted,

Susan Eldred, CTRS

Naomi Rode, BSN, RN

PAVILIONS RESIDENT COUNCIL MEETING
July 18, 2024

The July 2024 meeting of the Grand Traverse Pavilions Resident Council was called to order at 11:00 am in the Multi-Purpose Room by Hanna Wooters.

All residents were welcomed.

The residents waived their right to a closed meeting.

The Lord's Prayer and the Pledge of Allegiance were recited.

Members Present: Residents are marked "X" throughout the minutes.

Birch Pavilion: 10 residents attended.

Cherry Pavilion: 7 residents attended.

Dogwood Pavilion: 4 residents attended.

Staff members were introduced:

Hanna Wooters, CTRS, Life Enrichment

Guy Leffel, CTRS, Life Enrichment

Sarah Pleva, LLBSW, Birch Pavilion Social Work

Emily Cotterman, LLBSW, Dogwood Pavilion Social Work

Breanna Broering, LMSW

Christian Anderson, Director of Culinary Services - Forefront Dining Services

Lisa Telling, Dietary Administrative Assistant

Cati Kujawaski, Environmental Services Manager

Ryan Hutchins, Environmental Services Director

Guest:

Tom Hoxie, American Sign Language (ASL) Interpreter

Old Business:

There was not any old business from the previous meeting that needed to be brought up for discussion or to follow up on.

New Business:

Hanna Wooters made the following announcements:

- The retirement of Tim Coggins ES Director and introduction of his replacement, Ryan Hutchins.
- Forefront Dining Services "Lets Talk Food Meeting" will continue next month, Wednesday, August 14th at 2:00 pm.

Outings for August 2024:

Wednesday, August 7th- Northwestern Michigan Fair

Dollar Tree – Date and time TBD

La Seniorita – Date and time TBD

Special Events for August 2024

Concerts on the Lawn this month:

August 1st- Gordon Lightfoot Band

August 8th- Some Like it Yacht

August 15th- K Jones and the Benzie Playboys

August 8th- Pie Baking Contest

August 14th- Lets Talk Food Meeting

August 15th- Resident Council

August 16th- Tally & Bob Music Performance

Resident Group Interview Questions:

Hanna Wooters discussed with the attending residents that are 12 resident rights that are reviewed during the group interview with the State Surveyors during our annual survey, and today we will be reviewing Abuse and Neglect.

Abuse and Neglect:

- We are going to ask about abuse and neglect. If you would prefer to discuss a specific situation privately with your nurse or social worker, we can meet with you today after the meeting.
- Are you aware of any instances in which a resident was abused or neglected? How did you find out about it?

All residents present said no.

- Are you aware of any instances in which a resident had personal property taken from them by a staff member without permission? How did you find out about it?

All residents present said no.

- Is there enough staff here to take care of everyone?

All but one resident responded with yes, with one resident reporting an increase in wait time for showers and tray passes during meals.

1. Discussion regarding food temperature and receiving HS snacks.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- Resident requested additional ethnic meal options and a salt substitute. Dietary took note of requests.
- Resident requested to be woken up for evening snacks, nursing notified of request.
- One resident reported difference in breakfast sausage, dietary discussed the temporary use of a different brand.
- One resident reported receiving items on tray that had not been ordered. Dietary to follow up with concerns.

2. Discussion regarding the cleanliness of the facility and laundry being returned promptly.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- All residents reported satisfaction with housekeeping.
- Resident reported new float housekeeper is "doing excellent".

3. Discussion regarding room temperature.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- Multiple residents reported fluctuating temperatures in their rooms. ES discussed utilizing a temperature reader to monitor temperatures and will continue to monitor. Suggestions were made to keep windows closed to allow AC unit to maintain consistency.

4. Discussion regarding nursing care.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- All residents reported satisfaction with nursing care. One resident stated his CNA staff is "top notch".

5. Discussion regarding call lights being answered in a timely manner.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- Residents reported waiting additional time for call lights after 2:30 pm shift. Nursing notified. No additional concerns with the new call light system was reported.

6. Discussion regarding receiving showers as needed/as requested.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- One resident reported an increased wait time for shower on Friday's. Resident stated she would appreciate additional notice to not interfere with schedule. Nursing notified for follow up.
- Resident requested additional storage for towels in her bathroom as current storage is inconvenient for showers. ES to follow up with additional storage solution.

7. Discussion regarding the nighttime noise level on your Pavilion.

The floor was opened for residents to make comments, suggestions, concerns, and or ask questions:

- No concerns or comments noted.

The floor was opened for additional comments:

- Resident voiced concerns of new common area space. She stated that she feels residents enjoy sitting in center area of the unit over the sitting room with the tv.
- Resident reported the food is "better than other facilities" he has lived at previously.
- Residents requested a donut social in the future.

The next Pavilions Resident Council meeting will be held on August 15th at 11:00am in the Multi-Purpose Room. Hanna asked for a volunteer to read over and sign the July 2024 minutes, and X said that she would do this. The Pavilions Resident Council Meeting was adjourned at 12:00 pm by Hanna Wooters, seconded by X.

Respectfully Submitted,

Hanna Wooters, CTRS
Recreational Therapist

X, Cherry Resident

Elm Resident Council Minutes
Meeting Held- July 22nd 2024

The March meeting of the Grand Traverse Pavilions Elm Resident Council was called to order at 11:00am in the Elm Common Area.

Members Present were: Residents are marked “X” throughout the minutes.
12 Residents attended.

Staff Present:

Susan Eldred, Recreation Therapist
Naomi Rode, Assistant Director of Nursing

Old Business:

None

New Business:

Asked the residents if they need help do the staff help them.
X stated, “I suppose so.” X stated “yeah.” X stated “yes.”

Asked the residents if they were being offered a snack before bed.
X stated, “oh yeah.”

Asked the residents if the staff were respectful to the residents.
X stated that the staff were “real good.” X stated “yeah.”

Asked the residents if the food is good here.
X, X and X all responded with “yes.”

Asked the residents if the rooms were getting cleaned.
X stated, “yes getting cleaned.” X and X responded with a “yes.”

Asked the residents if their clothes are getting cleaned.
X responded, “yeah every day.” X stated “yes.”

Asked the residents if the Temperature in the room is good.
X stated, “not too bad.” X stated “yes.”

Asked the residents if they have enough to do.
X stated, “yes I think so.” X stated, “oh yes.” X stated “yes.”

Questions, Suggestions, Concerns and Comments:

The floor was open for questions, suggestions, concerns and comments.
X stated, “can’t beat what we have.”

Suggestions for upcoming activities:
Ice Cream Social
Milkshakes
Make cherry pie for the baking contest
X stated to start “a project.”

Outings
County Fair
Dollar Store

Meeting was closed at 11:20am

Respectfully submitted,

Susan Eldred, CTRS

Naomi Rode, BSN, RN

4

GRAND TRAVERSE PAVILIONS
Service Excellence Award Program
July 2024

Date:	07/01/2024
Employee:	Sandy Cross
Awarded for:	Always making sure Rehab is fresh and clean and has a great attitude about it.
Position:	Housekeeper
Nominated by:	Megan McClain

Date:	07/01/2024
Employee:	Kelly Clouse
Awarded for:	Kelly was a rockstar yesterday cleaning several areas on our unit, following up and asking questions, communicating about observations, and accomplishing work orders. Very much appreciated!
Position:	Custodian
Nominated by:	Gabrielle Walton

Date:	07/08/2024
Employee:	Kathleen Biddle
Awarded for:	Thank you helping me through a rough evening.
Position:	RN
Nominated by:	Tina Kniss

Date:	07/08/2024
Employee:	Anna Dunlap
Awarded for:	Anna was amazing and assisted this nurse with 2 lab draws that were very difficult. She is always very helpful in stressful situations.
Position:	LPN
Nominated by:	Tina Kniss

Date:	07/15/2024
Employee:	Nikki Dobson
Awarded for:	Nikki noticed my discouragement when I was working through rounds, getting more and more behind as the call light count was growing. She jumped in and answered call lights and completed care for residents without hesitation. I am so thankful for the nights I have Nikki's support and guidance!
Position:	RN
Nominated by:	Nicole Corey

Date:	07/15/2024
Employee:	Vladimir Silkovsky
Awarded for:	Thank you for rolling with the punches with all the recent room changes and admissions. Your hard work and diligence have made for an efficient turnaround with availability for tours. You are appreciated!
Position:	Maintenance Technician
Nominated by:	Melissa Gomez

Date:	07/22/2024
Employee:	Naomi Rode
Awarded for:	You provide exemplary leadership and excellent support to your Nursing staff! You consistently put in extra hours to assist Nurses learn the new charting system when sending a resident to the hospital or for fall. You have a wealth of knowledge and handle teachable moments under pressure with a calm, level head. Dogwood staff and residents are so lucky to have you, thank you for all that you do, it does not go unnoticed!
Position:	ADON
Nominated by:	Mackenzie Beeman

Date:	07/22/2024
Employee:	Maddie Bright
Awarded for:	Her cheerful demeanor is contagious! The residents love her & the CNA staff on Dogwood appreciate all her hard work, it does not go unnoticed! Thank you for all that you do, we love having you back every summer :)
Position:	UW
Nominated by:	Mackenzie Beeman

Date:	07/29/2024
Employee:	Stacey Mower
Awarded for:	Stacey received a five-star patient satisfaction survey from a recently discharged home resident who stated, "Stacey knows her job and makes a great effort to help me in my OT efforts and got me on the road to recovery". Thank you, Stacey, for your hard work!
Position:	Occupational Therapist
Nominated by:	Kristen Semeyn

Date:	07/29/2024
Employee:	Nichole Wagner
Awarded for:	Thank you for grabbing the weekly assessment pic. for a pressure injury when you had to change your dressing unexpectedly!! Your well-thought planning is so appreciated!!
Position:	LPN
Nominated by:	Naomi Rode

Grand Traverse Pavilions Foundation
INCOME STATEMENT

FOR THE SIX PERIODS ENDED JUNE 30, 2024

5

	PERIOD TO DATE ACTUAL	YEAR TO DATE ACTUAL
Revenue		
Donation Inc - Annual Campaign	337.68	21,413.10
Donation Inc - Concert On The	3,865.33	3,865.33
Donation Inc - Gwen Rauch Mem	.00	480.00
Donation Inc - Activities	500.00	500.00
Donation Inc - Benevolent	.00	17,070.00
Donation Inc - Cottages	1,000.00	1,000.00
Donation Inc - Memorials	.00	200.00
Sponsorship Inc - Events	150.00	7,500.00
Sponsorship Inc - Concert On T	4,169.00	4,169.00
Ticket Sales - Events	.00	6,898.00
Silent Auction Income-Event	50.00	1,930.00
Concession Sales - Concert On	3,271.00	3,271.00
TOTAL Revenue	13,343.01	68,296.43
Gross Profit	13,343.01	68,296.43
Operating Expense		
Programming Exp - Benevolent	70,939.36	70,939.36
Programming Exp-Employee Moral	.00	214.20
Fundraising Expense - Annual E	.00	4,901.48
Food/Tent Rental-Concert on La	3,487.69	3,487.69
Advertising - Annual Event	.00	250.00
Financial Statement Audit	6,750.00	6,750.00
Investment Advisory Fees	.00	3,445.22
Bank and Credit Card Fees	143.14	692.14
Entertainment - Concert On The	1,750.00	1,750.00
Sound - Concert On The Lawn	900.00	900.00
TOTAL Operating Expense	83,970.19	93,330.09
Net Income from Operations	(70,627.18)	(25,033.66)
Other Income and Expense		
Investment Income (Loss)		
Unrealized Gains (Losses)	20,920.53	100,784.58
Interest and Dividend Income	6,661.00	29,166.37
TOTAL Investment Income (Loss)	27,581.53	129,950.95
TOTAL Other Income and Expense	27,581.53	129,950.95
Earnings before Income Tax	(43,045.65)	104,917.29
Net Income (Loss)	(43,045.65)	104,917.29

Grand Traverse Pavilions Foundation
BALANCE SHEET
JUNE 30, 2024

Assets		
Unrestricted Assets-Cash		
General Cash	74,576.78	
Petty Cash	600.00	
Annual Events	43,896.86	
Concert On The Lawn	65,491.37	
Board Advised Fund	6,801.00	
Activities	4,449.34	
Adult Day Unit	1,136.72	
Total Unrestricted Cash		196,952.07
Restricted Assets-Cash		
Lights of Love	6,575.00	
Campus Beautification	37,498.68	
Caregiver Conference	2,541.10	
Grants	10,008.08	
Gwen Rauch Memorial Emp Cancer	14,712.29	
Benevolent Fund	10.01	
Adult Day Services Fund	1,764.58	
Cottages	2,500.00	
Wellness Center Fund	4,958.98	
Total Restricted Cash		80,568.72
Total Cash-Restricted and Unrestricted		277,520.79
Restricted Assets-Investments		
Employee Education Endowment F	64,759.18	
Pet Care Endowment Fund	58,450.64	
Benevolent Endowment Fund	1,846,064.67	
Total Restricted Assets-Investments		1,969,274.49
Total Assets		2,246,795.28
Liabilities and Equity		
Liabilities		
Accounts Payable	7,712.69	
Unearned Revenue	11,206.00	
Total Liabilities		18,918.69
Equity		
Retained Earnings	2,122,959.30	
Retained Earnings-Current Year	104,917.29	
Total Equity		2,227,876.59
Total Liabilities and Equity		2,246,795.28

COL Comparison 2023 vs 2024

6

Grand Traverse Pipes & Drums 7/6/23

Donations: \$1212.01

Concessions: \$1151

Ice Cream: \$396

Total Sales/Donations: \$2759.01

Miriam Pico and Friends 7/13/23

Donations: \$1580.65

Concessions: \$1181

Ice Cream: \$359

Total Sales/Donations: \$3120.65

Golden Voices – Frank Sinatra 7/20/23

Donations: \$1438.23

Concessions: \$1084.80

Ice Cream: \$433

Total Sales/Donations: \$2956.03

Gordon Lightfoot Tribute 7/27/23

Donations: \$2089.41

Concessions: \$1437

Ice Cream: \$421

Total Sales/Donations: \$3947.41

Rebooted 8/3/23 (Rescheduled 9/14)

Donations: \$1016.50

Concessions: \$570

Ice Cream: \$49

Total Sales/Donations: \$1635.5

Jimmy Buffett Tribute 6/20/24

Donations: \$1731.18

Concessions: \$1149

Ice Cream: N/A

Total Sales/Donations: \$2880.18

Jake Slater – Elvis Tribute Artist 6/27/24

Donations: \$2159.15

Concessions: \$1862

Ice Cream: \$260

Total Sales/Donations: \$4281.15

Miriam Pico and Friends 7/11/24

Donations: \$1484.68

Concessions: \$1109

Ice Cream: \$304

Total Sales/Donations: \$2897.68

Petoskey Steel Drum Band 7/18/24

Donations: \$4462.85

Concessions: \$4255.14

Ice Cream: \$1210

Total Sales/Donations: \$9927.99

Backroom Gang 7/25/24

Donations: \$1828.44

Concessions: \$1536.75

Ice Cream: \$356

Total Sales/Donations: \$3721.19

COL Comparison 2023 vs 2024

Bay Area Big Band 8/10/23

Donations: \$1254.11

Concessions: \$1234

Ice Cream: \$200

Total Sales/Donations: \$2668.11

The Backroom Gang 8/24/23 (Poor weather)

Donations: \$762

Concessions: \$435

Ice Cream: \$200

Total Sales/Donations: \$1397

Age of Aquarius 8/31/24

Donations: \$1971.50

Concessions: \$1383

Ice Cream: \$220

Total Sales/Donations: \$3574.50

Gordon Lightfoot Tribute 8/1/24

Donations: \$2087

Concessions: \$1248

Ice Cream: \$370

Total Sales/Donations: \$3705

Some Like It Yacht 8/8/24

Donations: \$1584

Concessions: \$1011

Ice Cream: \$169

Total Sales/Donations: \$2764

K. Jones and The Benzie Playboys 8/15/24

Donations: \$1346.73

Concessions: \$1569

Ice Cream: \$256

Total Sales/Donations: \$ 3171.73

COL Comparison 2023 vs 2024

2023 Totals

Revenue-

Sponsors (Title, MACC Mini-Grant, Nate's
Best Kettle Corn and 7 Headlines sponsors) :
\$21,449

Donations: \$11,324.41

Concessions: \$8475.80

Ice cream: \$2278

Total: \$43,527.21

Expenses-

Bands: \$7750

Sound: \$3400

Food: \$3,346.10

Ice Cream: \$2130

Marketing: \$945

Norte: \$500

Port-a-Potty - \$1676.28

Total: \$19,747.38

Revenue: \$43,527.21

Expense: \$19,747.38

TOTAL: \$23,779.83

2024 Totals

Revenue-

Sponsors (Title, MACC Mini-Grant, Nate's
Best Kettle Corn and 8 Headlines sponsors) :
\$22,749

Donations: \$16,684.03

Concessions: \$13,739.89

Ice cream: \$2925

Total: \$56,097.92

Expenses-

Bands: \$8500

Sound: \$3150

Food: \$8,639.47 (Estimated \$2000 for August)

Ice Cream: \$1970

Marketing: \$1775

Golf Cart Rental: \$750

Port-a-Potty - \$1700.09

Total: \$26,484.56

Revenue: \$56,097.92

Expense: \$26,484.56

TOTAL: \$29,613.36



The Wellness Center

GRAND TRAVERSE PAVILIONS

7



Jennifer R.
Lake Leelanau, MI

“In May, 2023, I injured my arm overdoing it with yardwork. After about a month of not getting better, I saw my doctor who sent me to a facility for physical therapy, and while I saw improvement after many months, they sent me on my way. They felt they had done all they could, and I would just have to do the best I could. I returned to my doctor with this update and she said, “Not good enough, I’m sending you to the Wellness Center.”

My recovery progress from my arm injury here at the Wellness Center has been rapid compared to my progress at the previous facility. I’m back to playing pickleball and doing all the things I love to do. I’m very grateful to Kristen and Kristi for the therapy they’ve given me. I thought I’d have to live a more limited life, but they changed my outcome. My arm isn’t just better, my life is better!”



Grand Traverse Pavilions
A COMMUNITY CARING FOR GENERATIONS

TO: Grand Traverse County Department of Health and Human Services Board

FROM: Gerard Bodalski, CEO/Administrator

RE: July CEO/Administrator Report

Census (Average Daily Census)

	Aug-MTD	July-24	June-24	May-24	Apr-24	Mar-24	Feb-24
Medical Care Facility (MCF)	167	164	166	168	162	163	157
Cottages	62	60	57	54	54	54	52

MCF	July-24	June-24	May-24	Apr-24	Mar-24	Feb-24
Admissions & Re-admits	63	55	68	68	65	61
Discharges	59	62	61	66	65	52
MMC Referrals	208	169	166	183	180	204
MMC Denied	38	27	37	35	27	39
Transfers to LTC	3	3	2	3	3	1

Cottages	July-24	June-24	May-24	Apr-24	Mar-24	Feb-24
Admissions	3	5	2	3	3	1
Respite	5	4	6	3	7	3
Discharges	2	1	2	2	1	4

Finance

	July-24	June-24	May-24	Apr-24	Mar-24	Feb-24
Combined Net Income	\$44,865	\$77,019	\$178,240	\$66,406	\$9,663	\$(192,201)
MCF Net Income	\$67,376	\$106,343	\$140,058	\$102,075	\$51,320	\$(119,231)
Cottage Net Income	\$(22,322)	\$(29,324)	**\$38,182	\$(35,669)	\$(41,657)	\$(72,970)
Cash Balance	\$3,427,102	\$3,317,575	\$2,971,674	\$2,970,769	*\$2,737,615	\$4,167,696
A/R Days Sales Outstanding	54	54	55	48	57	56

* Third payroll of \$700,000 and AR increase of \$579,000.

** Scholarship funds of \$70,939.36 received from GTP Foundation.

MCF Operating Expenses PPD History

	July-24	June-24	May-24	Apr-24	Mar-24	Feb-24
MCF Operating Expenses Actual PPD	\$456.77	\$465.00	\$463.24	\$458.21	\$463.13	\$493.44
MCF Operating Expenses Budgeted PPD	\$452.94	\$457.00	\$452.94	\$456.71	\$452.94	\$460.75
Variance (unfavorable)/favorable	\$(3.83)	\$(8.12)	\$(10.29)	\$(1.50)	\$(10.19)	\$(32.69)

Facility Reported Incidents

	July-24	June-24	May-24	Apr-24	Mar-24	Feb-24
Medical Care Facility	6	4	2	1	1	2

Wellness Center

Numbers of Patients seen:	July-24	June-24	May-24	Apr-24	Mar-24	Feb-24
Medicare A	43	37	38	34	31	24
Medicare Advantage Skilled	39	38	43	40	41	42
Private Insurance: Inpatient	5	2	3	5	5	4
Private Pay: Inpatient	3	1	0	1	0	0
Auto: Inpatient	0	0	1	1	1	1
Med A/Rehab Inpatient Totals	90	78	85	81	78	71
Medicaid	0	0	1	0	0	0
Medicare B: Inpatient	39	7	38	38	24	17
Medicare B Advantage: Inpatient	7	40	13	14	16	9
Med B Inpatient Totals	46	47	52	52	40	31
Medicare B: Outpatient	21	22	22	23	14	14
Medicare B Advantage: Outpatient	60	46	46	47	33	36
Private Insurance: Outpatient	18	17	21	20	17	16
Work Compensation: Outpatient	0	0	1	1	1	1
Private Pay: Outpatient	0	0	0	0	0	0
Auto: Outpatient	0	0	0	0	2	2
Outpatient Totals	99	85	90	91	69	69
Numbers of Wellness Center Visits:						
Aquatic inpatients therapy visits	2	21	35	17	27	13
Aquatic aftercare visits per month	325	269	344	303	289	310
Aquatic outpatient PT visits	206	165	170	195	117	139
Aquatic group class participants	85	57	74	66	69	78
Land therapy visits (PT, OT, SLP)	170	214	262	179	169	183
Total Outpatient therapy visit	462	379	432	395	302	359
Outpatient aquatic therapy revenue	55,398.88	46,180.65	49,719.42	51,850.07	39,056.20	45,407.73
Aftercare monthly revenue	3,250	2,690	3,400	3,030	2,890	3,100
Aquatic group class revenue	1,700	1,140	1,480	1,320	1,380	1,560
Total Wellness center revenue	60,348.88	50,010.65	54,639.42	56,820.07	43,326.20	50,067.73

Staffing

	July-24	June-24	May-24	Apr-24	Mar-24	Feb-24
Hires	7	21	2	8	17	15
Resignations	8	7	6	3	6	4
Referrals	9	2	8	3	4	9

Total # Employees	311	308	303	324	322	316
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Aug MDT # employees 319

Talent Sourcing and Recruiting is underway for the following open positions: 6 CNAs, 2 MN RN/LPNs, 1 Social Services Designee/Licensed Social Worker

Activities

Recreational Therapists in the life enrichment department continue to complete video chats throughout the month for 7 residents over FaceTime or Google Duo.

Activities, Special Events and Outings that occurred in July included small group activities such as Bird Care; Card Group & Word Games (Name that Tune, Scategories and Trivia); and Creative Kitchen group baking items for mocktail hour such as blueberry cobbler, red, white and blue fluff and pie. Residents engage in arts and crafts with creative coloring, ribbon decorating for contests and 4th of July craft. A men's group was introduced including playing card and board games. In addition to helping fold the weekly Pavilions Post, residents continue to assist with garden care (weeding and watering). Residents participated in morning stretch/exercise groups throughout the week. Song circle group continues to take place throughout the building including Maple rehab pavilion as a morning and afternoon activity in hallways and common areas. Large group activities that were held included: Drum Circles, Bingo, Bingo Store, Bowling, Popcorn Fridays & Movies and Tuesday Mocktails. Residents continue to utilize the book mobile monthly to check out books from the public library and began a book club meeting weekly. Special events that took place during July included a root beer float and ice cream socials. Concerts on the lawn continued with three live bands throughout the month with many residents and families in attendance. The Salvation Army Music group came to perform gospel and hymn music for residents in addition to livestreaming of church services from Central United Methodist Church, Gaither's Gospel and St. Francis of Assisi. Catholic church services were attended with Catholic Mass with Father Joe once this month, and Rosary & Holy Communion weekly. Pastor Kent hosted prayers and message this month as well. Outings that residents signed up for were fishing at Discovery Pier, Hobby Lobby and Pit Spitters Baseball game. Two socials are held at the Rehab Pavilion each week, with snacks provided by Forefront Dining Services. Elm residents have participated in various sensory group activities including-sensory cart, painting, crafts and garden group. They engage in song circle twice a week with life enrichment staff. They participate in small group morning exercise including afternoon strolls. Cognitive groups include trivia, categories, book club, comic hour and game group. Residents participated in socials and creative kitchen. Residents engage in weekly intergenerational visits from the children of the Pavilions day care center and various sing a long activities as well as weekly movie and popcorn activity.

On July 18th the Pavilions Resident Council meeting for residents was held for all pavilions to come together to meet. Elm Resident Council was held separately on July 22nd.

Environmental Services

July 1st was the accident with our large bus. No residents were on the bus, and we were grateful that our driver was not injured. The bus has been evaluated and deemed a total loss. Negotiations are still ongoing with insurance but soon we hope to have a final answer and can move on to order a new bus. We should have 3 solid quotes to choose from when the time comes.

We have had numerous flooring projects completed throughout the month. Two rooms in the cottages had new vinyl floors installed, and our Cherry sunroom floor was replaced. The new flooring looks great and will last a long time.

We have organized and staged rooms on Aspen with required components. This keeps the pavilion in a ready status and maintains cleanliness.

We started the process of evaluating and planning a remodel of our therapy pool. Currently we are waiting for a quote for replacement of the pool deck and resurface.

We finalized and ordered everything to replace the outer front door to the main building lobby. Installation should be in the first part of September.

All our “quick response” fire suppression sprinklers were replaced. A total of 909 heads were changed out. Total Fire and Protection completed the work and did a great job. We plan to discuss other services they offer to help streamline our fire suppression system for the facility.

We hired 3 new custodians in July. All of them have been doing great work and they are enjoyable to have on our team.

Quality Measures Summary

We are making progress in tracking the following quality measures:

- The percentage of short-stay residents who newly received an antipsychotic medication is increasing from a 3 star to a 4 star.
- The percentage of long-stay residents who have or had a catheter inserted and left in their bladder is increasing from a 3 star to a 5 star.
- The number of hospitalizations per 1,000 long-stay resident days increased from a 3 star to a 4 star.
- The number of outpatient emergency department visits per 1,000 long-stay resident days is staying at a 4 star.

We still need to make improvement with the following quality measures:

- Long-stay residents who receive antipsychotic medication are currently trending at a 1 star.
- Long-stay residents experiencing one or more falls with major injury is anticipated staying at a 2 star.

Other quality measures are frozen and will be replaced with some new measures.

We are focused at monthly Quality Assurance and Performance Improvement (QAPI) meetings on specific quality measures and we have individual task forces in place to drive improvement on those quality measures.

GRAND TRAVERSE PAVILIONS MEMORANDUM

Financial Operations Report
July 2024

Grand Traverse Pavilions Combined

REVENUE:

The overall revenue for the Pavilions in July was \$2,716,038 resulting in a favorable budget variance of \$286,721.

EXPENSES:

The total overall operating expenses for the Pavilions in July were \$2,671,173 resulting in an unfavorable variance to budget of \$295,903.

NET INCOME/LOSS:

There was net income of \$44,865 from the combined programs of the Pavilions in July resulting in an unfavorable budget variance of \$9,183.

OPERATING CASH:

Total cash at month-end was \$3,427,102. There was a net increase (more brought in than was spent) in overall cash of \$109,527 for the month.

Cash inflows and outlays were typical and can be seen in the Cash Flow Statement and the updated 2024 irregular cash item report. There was one additional item added to the list—the annual software subscription for our maintenance management system of \$10,380.39. There were also minor adjustments to the expected timing. The scheduled interest payment on the union pension bond of \$93,581.25 was made in July.

VOUCHERS:

Purchase orders, invoices, checks written, and supporting documentation were reviewed for voucher numbers 5559-5566 for the month of July and were in order without exception.

Updated 2024 Income Statement and Cash Flow Projection

You will find enclosed an updated projected year-end income and cash balance with a comparison to the approved budget.

This is based on actual results through July with July results continuing through the rest of the year. In addition, known expenses and irregular cash flow items (both inflows and outflows) are also incorporated.

Grand Traverse Medical Care

REVENUE:

The census for July averaged 164 residents which was eighteen above the budgeted census and two less than the prior month. Private pay census was seven above budget, Medicare was six above budget, Medicaid was ten above budget and Hospice was five below the budgeted census. The occupancy for July was 69% of licensed beds and 79% of available beds. Available beds increased from 182 to 207 as of July 1. Year to date occupancy is 67% of licensed beds and 87% of available beds.

The average rate per patient day ("PPD") for resident revenue was \$.20 under budget (unfavorable) which was driven by lower per day reimbursement from Medicare Advantage beneficiaries offset in part by higher traditional Medicare rates. Medicare rates remain under state and national averages and continue to remain an area of focus for the clinical team that complete the assessments that determine the rates.

Other revenue was \$241,142 on a budget of \$140,200 resulting in a favorable variance of \$100,942 for the month. This compares to the \$171,785 favorable variance in June due to the same factors. July included \$13,446 Recruitment and Retention Grant Income, down from \$87,186 in June, accounting for most of the decrease.

Total revenue was \$360,749 more than budgeted for the month.

The Institutional Special Needs Plan sponsored by Longevity Health will go live on October 1, 2024. As a reminder, for those long-term residents will chose the plan will benefit from systems designed to reduce hospitalizations and Emergency Room visitations, improve resident care, provide flexibility for providing supplemental therapy, improve QM measures and, depending on enrollment, add significant revenue to the organization.

According to the MCMCFC, various proposals for changing the Medicaid rate setting system away from a cost-based system have lost momentum. Michigan is one of only a few remaining states to utilize a cost-based system.

According to a presentation at the recent Leading Age conference, there is significant movement towards privatizing Medicaid. It is unknown what impact that would have on future rate setting.

EXPENSES:

Operating Expenses were \$3.83 per patient day more than budgeted for the month resulting in a flexed unfavorable variance of \$19,513.

This is a \$20,868 lower variance than the prior month and many of these expenses were offset by the Recruitment and Retention Grant and the Direct Care Worker Wage Reimbursement payments. Cost control measures and initiatives remain an organizational focus. Legal fees recorded in July totaled \$19,831.

NET INCOME/LOSS:

Grand Traverse Medical Care produced net income of \$67,376 for the month, which was \$69,456 better than budgeted.

RECEIVABLES:

Days Revenue Outstanding ("DRO") is 54 days as of 7/31/2024. This is the same as of 6/30/2024. Our goal for 2024 is to reduce that number to 45 days.

The total receivables were up \$188 during July over June.

Wisconsin Physician Services ("WPS"), GTP's Outpatient Medicare intermediary has sent conflicting messages about resolving the ongoing certification issues that were holding up payments. On one hand, we have begun to receive small payments. However, their email communication indicates there is more work to be done. On August 20, Kathryn reached out to WPS and, on their instruction, completed a registration form for Gerard to appoint him as an Authorized Official. The form was signed and submitted the same day. When processed, this will reenale communication with WPS to resolve the remaining issues.

During July Priority Health responded to our inquiries regarding the problems with processing our outpatient commercial Insurance claims. They instructed us to bill on a Form 1500 instead of the UB Claim that has worked successfully for years. On July 23 we submitted one claim on Form 1500 which our claims processing software indicates was "accepted". Not having received a remittance advice and payment we have reached back out to our contact for further investigation on whether changing the claim form will resolve the issue.

Our billing team has begun tracking the amounts outstanding waiting Medicaid approval of applications (Medicaid Pending). The total amount outstanding as of the end of July is \$256,250, or 3 days revenue outstanding. These amounts will be paid after Medicaid is approved.

The Cottages

REVENUE:

Total revenue of \$282,283 generated a \$52,629 unfavorable variance to the budget.

The average leased occupancy for the Cottages-Assisted Living was 52 apartments (plus 2 spouses) during the month (9 below budget, two higher than

the prior month), representing 66% occupancy. In addition, there were 139 days (average of 4 per night) of overnight respite provided during the month (41 more than the prior month). Hawthorn Lofts-Independent Living average census was 2 residents per day for 67% occupancy. Total average census of 60 residents.

We provided housing and care for an average of eleven residents who are either PACE North or Medicaid Waiver participants who pay less than our budgeted rates.

EXPENSES:

Expenses for July (before depreciation) were \$281,473 which was above the budgeted amount by \$26,010 for an unfavorable variance.

NET INCOME/LOSS:

The program had a net loss for the month of \$22,511 resulting in an unfavorable variance of \$78,639.

We continue to be encouraged by the August leasing activity and the beginning the process sponsored by the Foundation to assess and make recommendations regarding the Cottages physical plant.

Unassigned Fund Balance

Approved 2024 Operating Budget	\$ 28.7M
Unassigned Fund Balance Target Percentage	20%
Unassigned Fund Balance Target Amount	\$5.7M
Current Unassigned Fund Balance*	\$3.4M
Current Fund Balance as a percentage of Operating Budget	12%
Amount Available Above/ (Below) Target	(\$2.3)M

*Fund balance is different from a cash balance as it includes other assets and is net of current liabilities. Those items do not generally change significantly so we are reporting here on the cash balance amount. The policy requires a review of the actual fund balance annually.

Date: Aug 19, 2024
Time: 14:02:41 EDT
User: Lindsey Dood

Grand Traverse Pavilions - SNF
Combined Income Statement
7/1/2024 to 7/31/2024

Facility #

Page # 1

Include Adjustment Periods: NO Include Closing Periods: NO

	CURRENT PERIOD			PRIOR PERIOD			YEAR TO DATE		
	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$
Service Revenue	2,507,974	2,288,188	219,786	2,449,213	2,223,881	225,332	16,922,046	15,760,088	1,161,958
Other Revenue	208,064	141,129	66,935	278,771	137,722	141,049	1,583,227	974,273	608,954
Total Revenue	2,716,038	2,429,317	286,721	2,727,984	2,361,603	366,382	18,505,273	16,734,361	1,770,912
Salaries & Wages	1,466,471	1,258,825	(207,647)	1,507,264	1,218,217	(289,047)	10,342,748	8,649,343	(1,693,405)
Benefits	385,455	348,025	(37,430)	370,176	340,863	(29,314)	2,579,217	2,407,526	(171,691)
Other Operating Expenses	694,244	642,727	(51,517)	648,522	636,486	(12,036)	4,680,439	4,477,022	(203,416)
Interest Expense	29,062	29,752	(690)	29,062	28,792	270	204,532	204,426	106
Depreciation	95,941	95,941	0	95,941	95,941	0	671,584	671,584	0
Total Operating Expenses	2,671,173	2,375,269	(295,903)	2,650,965	2,320,298	(330,667)	18,478,521	16,409,901	(2,068,619)
Net Operating Income	44,865	54,048	(9,183)	77,019	41,304	35,715	26,753	324,460	(297,707)

Date: Aug 19, 2024
Time: 14:01:42 EDT
User: Lindsey Dood

Grand Traverse Pavilions - SNF
SNF Income Statement
7/1/2024 to 7/31/2024

Facility #

Page # 1

Include Adjustment Periods: NO Include Closing Periods: NO

	CURRENT PERIOD						PRIOR PERIOD						YEAR TO DATE					
	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day
SNF Resident Revenue																		
Inpatient Revenue																		
Medicare Part A	270,507	318,276	(47,769)	602.46	684.46	(82.00)	290,634	308,009	(17,375)	585.96	684.46	(98.51)	1,740,233	2,186,864	(446,631)	593.33	684.46	(91.14)
Medicare Advantage	254,911	126,753	128,158	569.00	408.88	160.12	248,904	122,664	126,240	574.84	408.88	165.96	1,951,897	870,914	1,080,983	586.86	408.88	177.98
Medicaid	1,155,859	1,039,414	116,446	373.10	376.74	(3.64)	1,161,176	1,005,884	155,292	366.88	376.74	(9.86)	8,046,773	7,141,777	904,996	371.52	376.74	(5.21)
Hospice	121,809	172,817	(51,008)	436.59	428.83	7.76	105,655	167,242	(61,587)	436.59	428.83	7.76	886,993	1,187,417	(300,424)	436.94	428.83	8.12
Private Pay	327,278	229,525	97,753	398.63	411.34	(12.70)	259,803	222,121	37,682	407.85	411.34	(3.48)	1,828,214	1,577,061	251,153	414.47	411.34	3.13
Medicare Part B	17,386	2,941	14,445	3.41	0.65	2.76	35,985	2,846	33,139	7.24	0.65	6.58	121,119	20,205	100,914	3.53	0.65	2.87
TOTAL Inpatient Revenue	2,147,750	1,889,725	258,025	421.54	420.41	1.13	2,102,157	1,828,766	273,391	422.71	420.41	2.31	14,575,228	12,984,238	1,590,990	424.20	420.41	3.80
Outpatient																		
Physical Therapy	75,962	60,760	15,202	14.91	13.52	1.39	77,958	59,199	18,760	15.68	13.61	2.07	435,328	419,075	16,253	12.67	13.57	(0.90)
Occupational Therapy	12,282	0	12,282	2.41	0.00	2.41	9,320	0	9,320	1.87	0.00	1.87	62,220	0	62,220	1.81	0.00	1.81
Speech Therapy	22,050	0	22,050	4.33	0.00	4.33	11,380	0	11,380	2.29	0.00	2.29	112,998	0	112,998	3.29	0.00	3.29
Wellness	3,670	3,720	(50)	0.72	0.83	(0.11)	3,345	3,720	(375)	0.67	0.86	(0.18)	26,937	26,039	898	0.78	0.84	(0.06)
Cont Allow Outpatient	(47,702)	0	(47,702)	(9.36)	0.00	(9.36)	(34,291)	0	(34,291)	(6.90)	0.00	(6.90)	(159,661)	0	(159,661)	(4.65)	0.00	(4.65)
TOTAL Outpatient	66,262	64,480	1,782	13.01	14.34	(1.34)	67,712	62,919	4,794	13.62	14.46	(0.85)	477,821	445,115	32,706	13.91	14.41	(0.51)
TOTAL SNF Resident Revenue	2,214,012	1,954,205	259,807	434.55	434.75	(0.20)	2,169,869	1,891,684	278,185	436.33	434.87	1.46	15,053,049	13,429,353	1,623,696	438.11	434.82	3.29
SNF Other Revenue																		
Revenue - Child Day Care	11,592	9,309	2,283	2.28	2.07	0.20	9,553	9,009	544	1.92	2.07	(0.15)	71,007	63,965	7,043	2.07	2.07	0.00
Childcare Lunches	467	334	133	0.09	0.07	0.02	382	323	59	0.08	0.07	0.00	2,697	2,293	404	0.08	0.07	0.00
Vending Machine Sales	421	269	153	0.08	0.06	0.02	222	269	(46)	0.04	0.06	(0.02)	2,130	1,880	251	0.06	0.06	0.00
Rental Income	346	206	140	0.07	0.05	0.02	0	206	(206)	0.00	0.05	(0.05)	1,474	1,442	32	0.04	0.05	0.00
Interest Income	0	1,000	(1,000)	0.00	0.22	(0.22)	5	1,000	(995)	0.00	0.23	(0.23)	97	7,000	(6,903)	0.00	0.23	(0.22)
DCW Wage Reimbursement	73,298	40,000	33,298	14.39	8.90	5.49	69,133	40,000	29,133	13.90	9.20	4.71	491,530	280,000	211,530	14.31	9.07	5.24
Copy Revenue	0	10	(10)	0.00	0.00	0.00	0	10	(10)	0.00	0.00	0.00	369	70	299	0.01	0.00	0.01
Garnishment Fees	0	30	(30)	0.00	0.01	(0.01)	0	30	(30)	0.00	0.01	(0.01)	70	210	(140)	0.00	0.01	(0.01)
Scrap Sales	0	30	(30)	0.00	0.01	(0.01)	0	30	(30)	0.00	0.01	(0.01)	0	210	(210)	0.00	0.01	(0.01)
Insurance Proceeds and Refunds	43	0	43	0.01	0.00	0.01	264	0	264	0.05	0.00	0.05	7,960	0	7,960	0.23	0.00	0.23
Exp Reimbursements	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	101	0	101	0.00	0.00	0.00
Misc Income	28	682	(654)	0.01	0.15	(0.15)	0	682	(682)	0.00	0.16	(0.16)	1,637	4,774	(3,137)	0.05	0.15	(0.11)
Recruitment Grant Income	13,446	0	13,446	2.64	0.00	2.64	87,186	0	87,186	17.53	0.00	17.53	191,171	0	191,171	5.56	0.00	5.56
QAS Income	178,208	155,218	22,990	34.98	34.53	0.45	178,547	150,211	28,336	35.90	34.53	1.37	1,215,132	1,066,496	148,636	35.37	34.53	0.83
QMI Income	26,014	36,905	(10,891)	5.11	8.21	(3.10)	26,014	35,714	(9,701)	5.23	8.21	(2.98)	182,997	253,570	(70,573)	5.33	8.21	(2.88)
Inter-Company Charges	21,400	0	21,400	4.20	0.00	4.20	21,400	0	21,400	4.30	0.00	4.30	149,800	0	149,800	4.36	0.00	4.36
Bad Debt Expenses	(7,500)	(7,500)	0	(1.47)	(1.67)	0.20	(7,500)	(7,500)	0	(1.51)	(1.72)	0.22	(52,500)	(52,500)	0	(1.53)	(1.70)	0.17
Provider Tax Expenses-QAS	(67,941)	(86,128)	18,187	(13.33)	(19.16)	5.83	(67,941)	(83,350)	15,409	(13.66)	(19.16)	5.50	(475,587)	(591,783)	116,196	(13.84)	(19.16)	5.32
Provider Tax Expenses-QMI	(8,681)	(10,164)	1,483	(1.70)	(2.26)	0.56	(8,681)	(9,836)	1,155	(1.75)	(2.26)	0.52	(60,769)	(69,836)	9,067	(1.77)	(2.26)	0.49
TOTAL SNF Other Revenue	241,142	140,200	100,942	47.33	31.19	16.14	308,583	136,798	171,785	62.05	31.45	30.60	1,729,316	967,790	761,526	50.33	31.34	19.00
Total Revenue	2,455,154	2,094,405	360,749	481.88	465.94	80.26	2,478,452	2,028,482	449,970	498.38	466.32	103.44	16,782,365	14,397,142	2,385,222	488.44	466.15	77.23
SNF Operating Expenses																		
Nursing																		
Nursing																		
Salary & Wages - RN	214,554	152,030	(62,524)	42.11	33.82	(8.29)	214,485	147,126	(67,359)	43.13	33.82	(9.31)	1,534,397	1,044,596	(489,801)	44.66	33.82	(10.84)
Salary & Wages - LPN	108,810	91,646	(17,164)	21.36	20.39	(0.97)	95,435	88,690	(6,746)	19.19	20.39	1.20	677,182	629,696	(47,486)	19.71	20.39	0.68
Salary & Wages - CNA	433,435	368,410	(65,025)	85.07	81.96	(3.11)	432,469	356,526	(75,943)	86.96	81.96	(5.00)	2,991,913	2,531,334	(460,579)	87.08	81.96	(5.12)

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Grand Traverse Pavilions - SNF
SNF Income Statement
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	CURRENT PERIOD						PRIOR PERIOD						YEAR TO DATE					
	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day
Nursing (con't)																		
Salary & Wages - UW SNF	8,902	12,103	3,201	1.75	2.69	0.95	5,117	11,713	6,595	1.03	2.69	1.66	78,279	83,159	4,880	2.28	2.69	
Longevity - RN	725	737	12	0.14	0.16	0.02	725	713	(12)	0.15	0.16	0.02	5,075	5,063	(12)	0.15	0.16	
Longevity - LPN	450	457	7	0.09	0.10	0.01	450	443	(7)	0.09	0.10	0.01	3,150	3,143	(7)	0.09	0.10	
Longevity - CNA	1,625	1,652	27	0.32	0.37	0.05	1,625	1,598	(27)	0.33	0.37	0.04	11,375	11,348	(27)	0.33	0.37	
FICA - Nursing	61,515	49,101	(12,414)	12.07	10.92	(1.15)	58,103	47,517	(10,585)	11.68	10.92	(0.76)	397,017	337,372	(59,645)	11.55	10.92	
Workers Comp - Nursing	7,083	7,108	25	1.39	1.58	0.19	6,233	6,878	645	1.25	1.58	0.33	45,623	48,836	3,213	1.33	1.58	
Unemployment Expenses	0	8,447	8,447	0.00	1.88	1.88	0	8,447	8,447	0.00	1.94	1.94	0	59,127	59,127	0.00	1.91	
MERS DB - Nursing	31,939	32,538	599	6.27	7.24	0.97	31,939	31,489	(451)	6.42	7.24	0.82	223,574	223,569	(5)	6.51	7.24	
MERS DC:Nursing	13,853	11,827	(2,026)	2.72	2.63	(0.09)	13,734	11,446	(2,289)	2.76	2.63	(0.13)	98,980	81,265	(17,715)	2.88	2.63	
Health Ins - Nursing	69,888	60,820	(9,068)	13.72	13.53	(0.19)	70,696	60,820	(9,877)	14.22	13.98	(0.23)	465,836	425,737	(40,098)	13.56	13.78	
Health Ins - Retirees Nursing	7,952	5,846	(2,106)	1.56	1.30	(0.26)	5,217	5,846	629	1.05	1.34	0.29	42,170	40,922	(1,248)	1.23	1.32	
Dental Ins - Nursing	4,983	4,292	(691)	0.98	0.95	(0.02)	0	4,292	4,292	0.00	0.99	0.99	27,301	30,045	2,744	0.79	0.97	
Uniforms - Nursing	0	1,217	1,217	0.00	0.27	0.27	0	1,217	1,217	0.00	0.28	0.28	2,129	8,519	6,390	0.06	0.28	
Small Equipment	5,397	5,407	10	1.06	1.20	0.14	9,155	5,233	(3,923)	1.84	1.20	(0.64)	41,597	37,151	(4,446)	1.21	1.20	
Nursing Supplies	19,552	15,995	(3,558)	3.84	3.56	(0.28)	20,880	15,479	(5,401)	4.20	3.56	(0.64)	138,794	109,898	(28,896)	4.04	3.56	
Briefs	5,770	5,087	(684)	1.13	1.13	0.00	4,530	4,923	392	0.91	1.13	0.22	38,308	34,950	(3,358)	1.11	1.13	
Stock Meds	2,344	1,420	(924)	0.46	0.32	(0.14)	2,676	1,375	(1,301)	0.54	0.32	(0.22)	14,539	9,760	(4,779)	0.42	0.32	
Flu Vaccine	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	21,553	0	(21,553)	0.63	0.00	
IV Supplies	244	2,323	2,079	0.05	0.52	0.47	0	2,248	2,248	0.00	0.52	0.52	10,162	15,961	5,799	0.30	0.52	
Special Equipment Rental	0	144	144	0.00	0.03	0.03	0	139	139	0.00	0.03	0.03	0	987	987	0.00	0.03	
Non-Legend Drugs	4,814	472	(4,342)	0.94	0.10	(0.84)	3,608	457	(3,151)	0.73	0.10	(0.62)	25,528	3,243	(22,286)	0.74	0.10	
Professional Services - Medic	3,520	3,590	70	0.69	0.80	0.11	3,520	3,590	70	0.71	0.83	0.12	24,640	25,133	493	0.72	0.81	
Agency Nurse Staffing	40,958	30,492	(10,466)	8.04	6.78	(1.26)	14,498	29,508	15,011	2.92	6.78	3.87	187,884	209,508	21,624	5.47	6.78	
Building Repairs-Resident Roo	4,023	3,527	(496)	0.79	0.78	(0.01)	1,523	3,527	2,004	0.31	0.81	0.50	14,363	24,688	10,325	0.42	0.80	
Equipment Repairs	3,616	1,449	(2,167)	0.71	0.32	(0.39)	202	1,449	1,247	0.04	0.33	0.29	19,108	10,145	(8,963)	0.56	0.33	
Education & Training - Nursing	1,798	266	(1,532)	0.35	0.06	(0.29)	75	266	191	0.02	0.06	0.05	3,310	1,859	(1,451)	0.10	0.06	
Vehicle Travel	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	3	0	(3)	0.00	0.00	
Med Waste:Nursing-Medical Care	1,957	1,584	(373)	0.38	0.35	(0.03)	0	1,584	1,584	0.00	0.36	0.36	13,509	11,087	(2,422)	0.39	0.36	
Resident Loss Replacement	0	18	18	0.00	0.00	0.00	0	18	18	0.00	0.00	0.00	40	129	89	0.00	0.00	
TOTAL Nursing	1,059,708	880,004	(179,703)	207.99	195.77	(12.22)	996,895	854,554	(142,341)	200.46	196.45	(4.01)	7,157,340	6,058,231	(1,099,109)	208.31	196.15	(12.16)
Nurse Administration																		
Salary & Wages - Nursing Admin	110,221	89,032	(21,189)	21.63	19.81	(1.83)	128,533	86,160	(42,373)	25.85	19.81	(6.04)	857,518	611,735	(245,783)	24.96	19.81	
Longevity-Nursing Admin	1,115	1,133	18	0.22	0.25	0.03	1,115	1,097	(18)	0.22	0.25	0.03	7,805	7,787	(18)	0.23	0.25	
FICA - Nursing Admin	7,418	6,677	(741)	1.46	1.49	0.03	8,011	6,462	(1,549)	1.61	1.49	(0.13)	61,606	45,880	(15,726)	1.79	1.49	
Workers Comp - Nurse Admin	60	62	2	0.01	0.01	0.00	60	60	0	0.01	0.01	0.00	420	427	7	0.01	0.01	
MERS DB - Nursing Admin	14,407	14,643	236	2.83	3.26	0.43	14,407	14,171	(236)	2.90	3.26	0.36	100,851	100,615	(236)	2.94	3.26	
MERS DC: Nurse Administration	937	1,131	193	0.18	0.25	0.07	1,856	1,094	(761)	0.37	0.25	(0.12)	6,818	7,769	951	0.20	0.25	
Nurse Admin Consulting	5,764	11,100	5,336	1.13	2.47	1.34	5,763	11,100	5,337	1.16	2.55	1.39	40,289	77,700	37,411	1.17	2.52	
TOTAL Nurse Administration	139,923	123,779	(16,144)	27.46	27.54	0.07	159,744	120,144	(39,600)	32.12	27.62	(4.50)	1,075,307	851,913	(223,394)	31.30	27.58	(3.72)
TOTAL Nursing Administrative	1,199,631	1,003,783	(195,848)	235.45	223.31	(12.14)	1,156,639	974,699	(181,941)	232.58	224.07	(8.52)	8,232,647	6,910,144	(1,322,503)	239.61	223.74	(15.87)
Salary & Wages - Admin	48,635	40,584	(8,052)	9.55	9.03	(0.52)	70,023	39,275	(30,749)	14.08	9.03	(5.05)	379,574	278,851	(100,723)	11.05	9.03	
Longevity - Admin	390	396	6	0.08	0.09	0.01	390	384	(6)	0.08	0.09	0.01	2,730	2,724	(6)	0.08	0.09	
FICA - Admin	4,822	3,037	(1,784)	0.95	0.68	(0.27)	4,484	2,939	(1,545)	0.90	0.68	(0.23)	30,108	20,868	(9,241)	0.88	0.68	
Workers Comp - Admin	40	41	1	0.01	0.01	0.00	40	40	0	0.01	0.01	0.00	280	285	5	0.01	0.01	
MERS - Administration	9,159	9,310	150	1.80	2.07	0.27	9,159	9,009	(150)	1.84	2.07	0.23	64,116	63,966	(150)	1.87	2.07	
MERS DC:Administration	1,114	1,002	(112)	0.22	0.22	0.00	576	970	393	0.12	0.22	0.11	6,660	6,884	225	0.19	0.22	

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	CURRENT PERIOD						PRIOR PERIOD						YEAR TO DATE					
	Actual	Budget	Var	Actual	Day Budget	Day Var	Actual	Budget	Var	Actual	Day Budget	Day Var	Actual	Budget	Var	Actual	Day Budget	Day Var
Administrative (con't)																		
Health Ins - Administration	5,900	7,231	1,331	1.16	1.61	0.45	6,146	7,231	1,085	1.24	1.66	0.43	42,630	50,618	7,989	1.24	1.64	0.40
Dental Ins - Administration	246	312	66	0.05	0.07	0.02	0	312	312	0.00	0.07	0.07	1,503	2,184	681	0.04	0.07	0.03
Contract Services	9,369	3,218	(6,151)	1.84	0.72	(1.12)	2,410	3,218	808	0.48	0.74	0.26	88,075	22,528	(65,547)	2.56	0.73	(1.83)
Contract Svcs-Security	0	74	74	0.00	0.02	0.02	0	74	74	0.00	0.02	0.02	223	515	292	0.01	0.02	0.01
Professional Services - Admin	91	3,400	3,309	0.02	0.76	0.74	0	3,400	3,400	0.00	0.78	0.78	11,091	23,800	12,709	0.32	0.77	0.45
Legal Consultants	19,831	12,500	(7,330)	3.89	2.78	(1.11)	3,048	12,500	9,453	0.61	2.87	2.26	59,754	87,500	27,746	1.74	2.83	1.09
Dues & Memberships	3,500	3,333	(167)	0.69	0.74	0.05	3,500	3,333	(167)	0.70	0.77	0.06	27,190	23,333	(3,857)	0.79	0.76	(0.04)
License & Fees	20	583	563	0.00	0.13	0.13	3,151	583	(2,568)	0.63	0.13	(0.50)	3,934	4,083	150	0.11	0.13	0.02
Subscriptions	0	6	6	0.00	0.00	0.00	0	6	6	0.00	0.00	0.00	0	42	42	0.00	0.00	0.00
Education & Training - Admin	319	100	(219)	0.06	0.02	(0.04)	67	100	34	0.01	0.02	0.01	3,519	702	(2,817)	0.10	0.02	(0.08)
Travel	0	26	26	0.00	0.01	0.01	0	26	26	0.00	0.01	0.01	2	185	183	0.00	0.01	0.01
Board Meeting Expenses	0	4	4	0.00	0.00	0.00	0	4	4	0.00	0.00	0.00	152	30	(123)	0.00	0.00	0.00
Miscellaneous Expenses	0	48	48	0.00	0.01	0.01	149	48	(101)	0.03	0.01	(0.02)	908	336	(571)	0.03	0.01	(0.02)
TOTAL Administrative	103,436	85,207	(18,229)	20.30	18.96	(1.35)	103,144	83,453	(19,690)	20.74	19.18	(1.56)	722,450	589,434	(133,016)	21.03	19.08	(1.94)
Finance																		
Salary & Wages - Financial Ma	29,060	22,511	(6,550)	5.70	5.01	(0.70)	53,247	21,785	(31,463)	10.71	5.01	(5.70)	218,369	154,671	(63,698)	6.36	5.01	(1.35)
Longevity - Financial Mgt	235	239	4	0.05	0.05	0.01	235	231	(4)	0.05	0.05	0.01	1,645	1,641	(4)	0.05	0.05	0.01
FICA - Fin Mgmt	3,213	1,688	(1,525)	0.63	0.38	(0.25)	2,321	1,634	(687)	0.47	0.38	(0.09)	16,629	11,600	(5,028)	0.48	0.38	(0.11)
Workers Comp - Fin Mgmt	15	16	1	0.00	0.00	0.00	15	15	0	0.00	0.00	0.00	105	107	2	0.00	0.00	0.00
MERS DB - Financial Management	2,511	2,552	41	0.49	0.57	0.07	2,511	2,470	(41)	0.50	0.57	0.06	17,578	17,537	(41)	0.51	0.57	0.06
MERS DC:Financial Management	232	471	239	0.05	0.10	0.06	215	456	241	0.04	0.10	0.06	2,638	3,237	599	0.08	0.10	0.03
Health Ins - Financial Mgmt	1,550	1,005	(545)	0.30	0.22	(0.08)	590	1,005	415	0.12	0.23	0.11	6,852	7,037	184	0.20	0.23	0.03
Dental Ins - Financial Mgmt	(8)	131	139	0.00	0.03	0.03	0	131	131	0.00	0.03	0.03	532	915	382	0.02	0.03	0.01
Office Supplies	1,068	1,421	353	0.21	0.32	0.11	2,483	1,375	(1,108)	0.50	0.32	(0.18)	10,816	9,764	(1,052)	0.31	0.32	0.00
Copy Supplies	448	655	207	0.09	0.15	0.06	605	634	29	0.12	0.15	0.02	11,089	4,499	(6,590)	0.32	0.15	(0.18)
Computer Supplies	2,522	3,575	1,052	0.50	0.80	0.30	1,885	3,575	1,689	0.38	0.82	0.44	14,436	25,022	10,586	0.42	0.81	0.39
Postage	469	901	432	0.09	0.20	0.11	16	872	856	0.00	0.20	0.20	4,365	6,190	1,825	0.13	0.20	0.07
Small Equipment - IT	2,298	1,558	(740)	0.45	0.35	(0.10)	4,754	1,508	(3,246)	0.96	0.35	(0.61)	25,045	10,706	(14,339)	0.73	0.35	(0.38)
Audit Expenses	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	1,900	2,900	1,000	0.06	0.09	0.04
IT Consultants	0	3,457	3,457	0.00	0.77	0.77	250	3,457	3,207	0.05	0.79	0.74	9,621	24,200	14,580	0.28	0.78	0.50
Printing & Binding	1,273	447	(825)	0.25	0.10	(0.15)	555	447	(107)	0.11	0.10	(0.01)	4,740	3,132	(1,608)	0.14	0.10	(0.04)
Data Processing	2,258	1,638	(620)	0.44	0.36	(0.08)	2,473	1,638	(834)	0.50	0.38	(0.12)	18,762	11,468	(7,294)	0.55	0.37	(0.17)
Maintenance Agreements Softwa	24,714	24,310	(404)	4.85	5.41	0.56	26,642	24,310	(2,332)	5.36	5.59	0.23	174,559	170,170	(4,389)	5.08	5.51	0.43
Equipment Repairs	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	249	0	(249)	0.01	0.00	(0.01)
Communication Equip Repairs	3,290	2,597	(693)	0.65	0.58	(0.07)	3,487	2,597	(891)	0.70	0.60	(0.10)	14,479	18,176	3,696	0.42	0.59	0.17
Education & Training - Fin Mgt	0	155	155	0.00	0.03	0.03	321	155	(166)	0.06	0.04	(0.03)	786	1,087	301	0.02	0.04	0.01
Travel - Mileage	0	0	0	0.00	0.00	0.00	204	0	(204)	0.04	0.00	(0.04)	204	0	(204)	0.01	0.00	(0.01)
Other Insurance	25,374	25,000	(374)	4.98	5.56	0.58	25,374	25,000	(374)	5.10	5.75	0.64	177,621	175,000	(2,621)	5.17	5.67	0.50
Telephone-Snf	5,603	5,000	(603)	1.10	1.11	0.01	5,532	5,000	(532)	1.11	1.15	0.04	38,046	35,000	(3,046)	1.11	1.13	0.03
Internet	2,447	2,500	53	0.48	0.56	0.08	3,471	2,500	(971)	0.70	0.57	(0.12)	19,539	17,500	(2,039)	0.57	0.57	0.00
Cellular Phone	2,710	1,126	(1,584)	0.53	0.25	(0.28)	2,692	1,126	(1,567)	0.54	0.26	(0.28)	20,534	7,882	(12,652)	0.60	0.26	(0.34)
Television - SNF	0	2,387	2,387	0.00	0.53	0.53	2,104	2,387	283	0.42	0.55	0.13	14,615	16,708	2,093	0.43	0.54	0.12
Bond Interest Expense	24,728	25,432	704	4.85	5.66	0.80	24,728	24,612	(116)	4.97	5.66	0.69	173,785	174,746	961	5.06	5.66	0.60
Bank Charges	1,808	2,432	623	0.35	0.54	0.19	2,263	2,432	168	0.46	0.56	0.10	15,805	17,022	1,217	0.46	0.55	0.09
TOTAL Finance	137,820	133,204	(4,616)	27.05	29.63	2.58	168,974	131,351	(37,623)	33.98	30.20	(3.78)	1,015,343	927,916	(87,427)	29.55	30.04	0.49
Human Resources																		
Salary & Wages - Human Resour	15,842	16,177	335	3.11	3.60	0.49	(220)	15,655	15,875	(0.04)	3.60	3.64	120,649	111,152	(9,496)	3.51	3.60	0.09

Grand Traverse Pavilions - SNF
SNF Income Statement
7/1/2024 to 7/31/2024

Facility #

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	CURRENT PERIOD						PRIOR PERIOD						YEAR TO DATE								
	Actual	\$ Budget	\$	Var	\$ Actual / Day	Budget / Day	Var / Day	Actual	\$ Budget	\$	Var	\$ Actual / Day	Budget / Day	Var / Day	Actual	\$ Budget	\$	Var	\$ Actual / Day	Budget / Day	Var / Day
Human Resources (con't)																					
Longevity - Human Resources	230	234	4	0.05	0.05	0.01		230	226	(4)	0.05	0.05	0.01		1,610	1,606	(4)	0.05			
FICA - Human Res	1,208	1,213	5	0.24	0.27	0.03		1,218	1,174	(44)	0.24	0.27	0.03		11,464	8,336	(3,127)	0.33			
Workers Comp - Human Res	10	10	0	0.00	0.00	0.00		10	10	0	0.00	0.00	0.00		70	71	1	0.00			
MERS DB - Human Resources	2,822	2,868	46	0.55	0.64	0.08		2,822	2,775	(46)	0.57	0.64	0.07		19,752	19,706	(46)	0.57			
MERS DC:Human Resources	452	0	(452)	0.09	0.00	(0.09)		317	0	(317)	0.06	0.00	(0.06)		1,158	0	(1,157)	0.03			
Health Ins - Human Resources	1,309	864	(445)	0.26	0.19	(0.06)		1,750	864	(886)	0.35	0.20	(0.15)		6,688	6,046	(641)	0.19			
Dental Ins - Human Resources	(9)	178	186	0.00	0.04	0.04		0	178	178	0.00	0.04	0.04		682	1,243	562	0.02			
Life Insurance	159	127	(31)	0.03	0.03	0.00		162	127	(35)	0.03	0.03	0.00		1,087	892	(195)	0.03			
Employee Recogn	124	1,667	1,543	0.02	0.37	0.35		4,412	1,667	(2,746)	0.89	0.38	(0.50)		13,764	11,667	(2,097)	0.40			
Other Fringe Benefit - Cobra	0	156	156	0.00	0.03	0.03		0	156	156	0.00	0.04	0.04		1,002	1,093	91	0.03			
HSA Funding	0	0	0	0.00	0.00	0.00		0	0	0	0.00	0.00	0.00		150	0	(150)	0.00			
Contract Services - HR	3,938	2,575	(1,363)	0.77	0.57	(0.20)		3,344	2,575	(769)	0.67	0.59	(0.08)		24,834	18,024	(6,810)	0.72			
Employee Advertising/Recruti	1,738	0	(1,738)	0.34	0.00	(0.34)		5,251	0	(5,251)	1.06	0.00	(1.06)		9,642	0	(9,642)	0.28			
CNA Registry Fee	200	62	(138)	0.04	0.01	(0.03)		240	62	(178)	0.05	0.01	(0.03)		1,240	434	(806)	0.04			
Testing Fees	0	2,520	2,520	0.00	0.56	0.56		0	2,520	2,520	0.00	0.58	0.58		17,125	17,642	517	0.50			
Education & Training - Hum Res	2,571	146	(2,426)	0.50	0.03	(0.47)		0	146	146	0.00	0.03	0.03		3,110	1,019	(2,091)	0.09			
TOTAL Human Resources	30,594	28,797	(1,797)	6.00	6.41	0.40		19,536	28,135	8,599	3.93	6.47	2.54		234,025	198,932	(35,093)	6.81			
Community Relations and Volunteer Services																					
Salary & Wages - Volunteer &	4,445	4,470	24	0.87	0.99	0.12		4,781	4,325	(455)	0.96	0.99	0.03		32,629	30,710	(1,918)	0.95			
FICA - Volunteer & Comm Rel	350	342	(8)	0.07	0.08	0.01		339	331	(8)	0.07	0.08	0.01		2,413	2,349	(63)	0.07			
Workers Comp - Vol & Comm Rel	5	5	0	0.00	0.00	0.00		5	5	0	0.00	0.00	0.00		35	36	1	0.00			
MERS DB - Volunteer & Comm Rel	974	990	16	0.19	0.22	0.03		974	958	(16)	0.20	0.22	0.02		6,816	6,800	(16)	0.20			
MERS DC: Volunteer & Comm Rel	207	53	(154)	0.04	0.01	(0.03)		207	51	(156)	0.04	0.01	(0.03)		1,602	361	(1,242)	0.05			
Dues & Memberships	50	0	(50)	0.01	0.00	(0.01)		0	0	0	0.00	0.00	0.00		50	0	(50)	0.00			
Marketing and Fund Raising	3,329	7,917	4,587	0.65	1.76	1.11		4,135	7,917	3,782	0.83	1.82	0.99		26,157	55,417	29,260	0.76			
TOTAL Community Relations and Volunteer Services	9,360	13,776	4,415	1.84	3.06	1.23		10,440	13,587	3,147	2.10	3.12	1.02		69,702	95,673	25,971	2.03			
Maintenance																					
Salary & Wages - ES	56,262	55,162	(1,100)	11.04	12.27	1.23		67,169	53,383	(13,787)	13.51	12.27	(1.23)		441,715	379,017	(62,698)	12.86			1
Longevity - Environmental Serv	330	335	5	0.06	0.07	0.01		330	325	(5)	0.07	0.07	0.01		2,310	2,305	(5)	0.07			
FICA - Environ Serv	4,934	4,137	(796)	0.97	0.92	(0.05)		5,618	4,004	(1,614)	1.13	0.92	(0.21)		31,809	28,426	(3,383)	0.93			
Workers Comp - Plant Ops	500	518	18	0.10	0.12	0.02		500	502	2	0.10	0.12	0.01		3,850	3,562	(288)	0.11			
MERS DB - Env. Serv.	4,185	4,253	69	0.82	0.95	0.12		4,185	4,116	(69)	0.84	0.95	0.10		29,292	29,224	(68)	0.85			
MERS DC:Environmental Services	862	282	(580)	0.17	0.06	(0.11)		807	273	(534)	0.16	0.06	(0.10)		5,434	1,941	(3,493)	0.16			
Health Ins - Env Serv	6,250	5,897	(353)	1.23	1.31	0.09		6,620	5,897	(723)	1.33	1.36	0.02		43,480	41,280	(2,200)	1.27			
Health Ins - Retirees - EVS	2,180	2,029	(151)	0.43	0.45	0.02		2,390	2,029	(361)	0.48	0.47	(0.01)		16,680	14,203	(2,477)	0.49			
Dental Ins - Env Serv	370	335	(35)	0.07	0.07	0.00		0	335	335	0.00	0.08	0.08		2,295	2,344	49	0.07			
Uniforms - Plant Ops	4,618	290	(4,328)	0.91	0.06	(0.84)		720	290	(430)	0.14	0.07	(0.08)		8,088	2,029	(6,059)	0.24			
Supplies - Plant Ops	7,424	5,948	(1,476)	1.46	1.32	(0.13)		5,321	5,757	436	1.07	1.32	0.25		53,965	40,871	(13,094)	1.57			
Small Equipment	3,725	4,616	892	0.73	1.03	0.30		11,197	4,467	(6,730)	2.25	1.03	(1.22)		41,931	31,719	(10,211)	1.22			
Building Repairs	14,706	15,234	528	2.89	3.39	0.50		9,408	15,234	5,825	1.89	3.50	1.61		70,363	106,636	36,274	2.05			
Equipment Repairs	2,777	4,616	1,839	0.55	1.03	0.48		3,712	4,616	904	0.75	1.06	0.31		34,131	32,313	(1,818)	0.99			
Vehicle Repair	544	166	(378)	0.11	0.04	(0.07)		1,478	166	(1,311)	0.30	0.04	(0.26)		6,990	1,164	(5,827)	0.20			
Elevator	0	95	95	0.00	0.02	0.02		7,017	95	(6,922)	1.41	0.02	(1.39)		8,977	666	(8,311)	0.26			
Lawn, Tree and Brush Services	2,267	1,696	(571)	0.44	0.38	(0.07)		3,658	1,696	(1,961)	0.74	0.39	(0.35)		8,431	11,875	3,444	0.25			
Snow Removal - Contract	0	1,516	1,516	0.00	0.34	0.34		3,585	1,516	(2,070)	0.72	0.35	(0.37)		9,178	10,609	1,431	0.27			
Education & Training - ES	840	158	(683)	0.16	0.04	(0.13)		0	158	158	0.00	0.04	0.04		840	1,105	265	0.02			
Vehicle Fuel	643	883	240	0.13	0.20	0.07		293	883	589	0.06	0.20	0.14		5,402	6,180	778	0.16			

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Grand Traverse Pavilions - SNF
SNF Income Statement
7/1/2024 to 7/31/2024

Facility #

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	CURRENT PERIOD						PRIOR PERIOD						YEAR TO DATE								
	Actual	\$ Budget	\$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual	\$ Budget	\$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual	\$ Budget	\$	Var \$	Actual / Day	Budget / Day	Var / Day
Maintenance (con't)																					
Parking Garage Expenses	1,500	1,717	217	0.29	0.38	0.09		2,042	1,717	(324)	0.41	0.39	(0.02)	12,712	12,020	(692)	0.37	0.39	0.02		
Water	4,514	3,367	(1,147)	0.89	0.75	(0.14)		3,241	3,258	17	0.65	0.75	0.10	21,993	23,134	1,141	0.64	0.75	0.11		
Sewer	10,064	6,005	(4,059)	1.98	1.34	(0.64)		6,500	5,811	(689)	1.31	1.34	0.03	52,276	41,259	(11,017)	1.52	1.34	(0.19)		
Electric	28,035	23,415	(4,620)	5.50	5.21	(0.29)		28,699	22,660	(6,039)	5.77	5.21	(0.56)	154,396	160,885	6,489	4.49	5.21	0.72		
Natural Gas	7,077	9,263	2,186	1.39	2.06	0.67		9,515	8,964	(551)	1.91	2.06	0.15	60,861	63,643	2,783	1.77	2.06	0.29		
Refuse Disposal	3,370	3,116	(254)	0.66	0.69	0.03		2,945	3,116	171	0.59	0.72	0.12	19,998	21,813	1,815	0.58	0.71	0.12		
TOTAL Maintenance	167,976	155,051	(12,925)	32.97	34.49	1.53		186,950	151,267	(35,683)	37.59	34.77	(2.82)	1,147,398	1,070,223	(77,174)	33.39	34.65	1.26		
Housekeeping																					
Salary & Wages - Housekeeping	58,281	57,395	(886)	11.44	12.77	1.33		50,741	55,543	4,802	10.20	12.77	2.57	385,103	394,357	9,255	11.21	12.77	1.56		
Longevity - Housekeeping	875	889	14	0.17	0.20	0.03		875	861	(14)	0.18	0.20	0.02	6,125	6,111	(14)	0.18	0.20	0.02		
FICA - Housekeeping	4,414	4,305	(109)	0.87	0.96	0.09		3,481	4,166	685	0.70	0.96	0.26	28,525	29,577	1,051	0.83	0.96	0.13		
Workers Comp - Houskeeping	650	674	24	0.13	0.15	0.02		650	652	2	0.13	0.15	0.02	4,859	4,630	(229)	0.14	0.15	0.01		
MERS DB - Housekeeping	1,541	1,566	25	0.30	0.35	0.05		1,541	1,516	(25)	0.31	0.35	0.04	10,788	10,763	(25)	0.31	0.35	0.03		
MERS DC:Housekeeping	1,807	2,352	545	0.35	0.52	0.17		1,860	2,276	416	0.37	0.52	0.15	14,879	16,161	1,282	0.43	0.52	0.09		
Health Ins - Housekeeping	8,853	4,984	(3,869)	1.74	1.11	(0.63)		8,266	4,984	(3,282)	1.66	1.15	(0.52)	52,822	34,890	(17,931)	1.54	1.13	(0.41)		
Dental Ins - Housekeeping	580	417	(163)	0.11	0.09	(0.02)		0	417	417	0.00	0.10	0.10	2,957	2,916	(41)	0.09	0.09	0.01		
Uniforms - Housekeeping	0	147	147	0.00	0.03	0.03		0	147	147	0.00	0.03	0.03	284	1,032	748	0.01	0.03	0.03		
Supplies - Housekeeping	10,979	6,676	(4,303)	2.15	1.49	(0.67)		7,649	6,461	(1,188)	1.54	1.49	(0.05)	63,723	45,872	(17,851)	1.85	1.49	(0.37)		
Contract Services-Hskpg	0	2,043	2,043	0.00	0.45	0.45		224	1,977	1,753	0.05	0.45	0.41	2,301	14,038	11,736	0.07	0.45	0.39		
TOTAL Housekeeping	87,980	81,449	(6,531)	17.27	18.12	0.85		75,288	79,000	3,712	15.14	18.16	3.02	572,366	560,347	(12,019)	16.66	18.14	1.48		
Laundry																					
Salary & Wages - Laundry	28,108	25,499	(2,609)	5.52	5.67	0.16		28,397	24,677	(3,720)	5.71	5.67	(0.04)	201,053	175,205	(25,849)	5.85	5.67	(0.18)		
Longevity - Laundry	200	203	3	0.04	0.05	0.01		200	197	(3)	0.04	0.05	0.01	1,400	1,397	(3)	0.04	0.05	0.00		
FICA - Laundry	2,151	1,912	(238)	0.42	0.43	0.00		2,162	1,851	(312)	0.43	0.43	(0.01)	14,663	13,140	(1,523)	0.43	0.43	0.00		
Workers Comp - Laundry	250	259	9	0.05	0.06	0.01		250	251	1	0.05	0.06	0.01	1,750	1,781	31	0.05	0.06	0.01		
MERS DB - Laundry	1,621	1,648	27	0.32	0.37	0.05		1,621	1,595	(27)	0.33	0.37	0.04	11,348	11,321	(27)	0.33	0.37	0.04		
MERS DC:Laundry	312	394	82	0.06	0.09	0.03		316	381	65	0.06	0.09	0.02	2,780	2,706	(73)	0.08	0.09	0.01		
Health Ins - Laundry	2,491	2,500	8	0.49	0.56	0.07		2,671	2,500	(172)	0.54	0.57	0.04	18,483	17,497	(986)	0.54	0.57	0.03		
Dental Ins - Laundry	180	196	16	0.04	0.04	0.01		0	196	196	0.00	0.05	0.05	1,052	1,372	320	0.03	0.04	0.01		
Supplies - Laundry	5,186	4,095	(1,091)	1.02	0.91	(0.11)		4,148	3,963	(185)	0.83	0.91	0.08	32,974	28,136	(4,838)	0.96	0.91	(0.05)		
Linen Replacements - Laundry	1,197	1,627	430	0.23	0.36	0.13		1,661	1,574	(87)	0.33	0.36	0.03	10,490	11,179	689	0.31	0.36	0.06		
TOTAL Laundry	41,696	38,333	(3,362)	8.18	8.53	0.34		41,428	37,184	(4,244)	8.33	8.55	0.22	295,993	263,734	(32,259)	8.61	8.54	(0.08)		
Dietary																					
Small Equipment - Dietary	2,919	0	(2,919)	0.57	0.00	(0.57)		0	0	0	0.00	0.00	0.00	8,301	0	(8,301)	0.24	0.00	(0.24)		
Contract Svcs-Dining	228,820	216,446	(12,374)	44.91	48.15	3.24		229,563	216,446	(13,117)	46.16	49.76	3.60	1,573,264	1,515,121	(58,143)	45.79	49.06	3.27		
TOTAL Dietary	231,740	216,446	(15,294)	45.48	48.15	2.67		229,563	216,446	(13,117)	46.16	49.76	3.60	1,581,565	1,515,121	(66,444)	46.03	49.06	3.03		
Therapy																					
Salary & Wages - Therapy	133,152	112,897	(20,254)	26.13	25.12	(1.02)		144,507	109,256	(35,252)	29.06	25.12	(3.94)	955,283	775,715	(179,568)	27.80	25.12	(2.69)		
Longevity-Therapy	400	407	7	0.08	0.09	0.01		400	393	(7)	0.08	0.09	0.01	2,800	2,793	(7)	0.08	0.09	0.01		
FICA - Therapy	10,147	8,467	(1,679)	1.99	1.88	(0.11)		9,846	8,194	(1,652)	1.98	1.88	(0.10)	67,990	58,179	(9,811)	1.98	1.88	(0.10)		
Workers Comp - Therapy	500	518	18	0.10	0.12	0.02		500	502	2	0.10	0.12	0.01	3,500	3,562	62	0.10	0.12	0.01		
MERS DB - Therapy	8,474	8,613	139	1.66	1.92	0.25		8,474	8,335	(139)	1.70	1.92	0.21	59,319	59,180	(139)	1.73	1.92	0.19		
MERS DC:Therapy	1,654	800	(853)	0.32	0.18	(0.15)		1,824	775	(1,049)	0.37	0.18	(0.19)	9,669	5,500	(4,169)	0.28	0.18	(0.10)		
Health Ins - Therapy Services	9,362	4,055	(5,307)	1.84	0.90	(0.94)		10,191	3,924	(6,267)	2.05	0.90	(1.15)	59,448	27,859	(31,589)	1.73	0.90	(0.83)		
Dental Ins - Therapy	498	342	(156)	0.10	0.08	(0.02)		0	342	342	0.00	0.08	0.08	2,670	2,394	(276)	0.08	0.08	0.00		
Supplies - Therapy	349	420	71	0.07	0.09	0.02		534	406	(128)	0.11	0.09	(0.01)	3,933	2,886	(1,047)	0.11	0.09	(0.02)		
Small Equipment - Therapy	963	37	(926)	0.19	0.01	(0.18)		93	36	(57)	0.02	0.01	(0.01)	2,208	257	(1,950)	0.06	0.01	(0.06)		

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Grand Traverse Pavilions - SNF
SNF Income Statement
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Facility #

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	CURRENT PERIOD						PRIOR PERIOD						YEAR TO DATE					
	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day
Therapy (con't)																		
Professional Service - Medica	1,000	433	(567)	0.20	0.10	(0.10)	1,000	419	(581)	0.20	0.10	(0.10)	7,342	2,977	(4,366)	0.21	0.10	(0.12)
Advertising-Wellness Center	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	577	0	(576)	0.02	0.00	(0.02)
Consultant - Therapy	5,062	4,414	(648)	0.99	0.98	(0.01)	4,804	4,272	(532)	0.97	0.98	0.02	33,074	30,331	(2,743)	0.96	0.98	0.02
Pool Maintenance	1,179	412	(767)	0.23	0.09	(0.14)	262	412	150	0.05	0.09	0.04	6,302	2,885	(3,416)	0.18	0.09	(0.09)
Dues & Memberships - Therapy	0	40	40	0.00	0.01	0.01	0	40	40	0.00	0.01	0.01	0	277	277	0.00	0.01	0.01
Education & Training - Therapy	0	0	0	0.00	0.00	0.00	330	0	(330)	0.07	0.00	(0.07)	388	0	(388)	0.01	0.00	(0.01)
Travel - Therapy	0	0	0	0.00	0.00	0.00	74	0	(74)	0.01	0.00	(0.01)	74	0	(74)	0.00	0.00	0.00
TOTAL Therapy	172,740	141,857	(30,883)	33.90	31.56	(2.35)	182,840	137,306	(45,533)	36.77	31.56	(5.20)	1,214,576	974,794	(239,781)	35.35	31.56	(3.79)
Ancillary																		
Medical Supplies	1,005	2,444	1,439	0.20	0.54	0.35	3,723	2,365	(1,358)	0.75	0.54	(0.20)	23,354	16,794	(6,560)	0.68	0.54	(0.14)
Oxygen	1,185	3,101	1,917	0.23	0.69	0.46	3,755	3,001	(754)	0.76	0.69	(0.07)	20,908	21,309	401	0.61	0.69	0.08
Legend Drugs	38,672	34,727	(3,945)	7.59	7.73	0.14	34,014	33,607	(408)	6.84	7.73	0.89	287,038	238,607	(48,432)	8.35	7.73	(0.63)
Lab Services	1,000	1,216	216	0.20	0.27	0.07	500	1,177	677	0.10	0.27	0.17	9,361	8,358	(1,003)	0.27	0.27	0.00
Radiology Services	1,048	850	(198)	0.21	0.19	(0.02)	1,023	823	(200)	0.21	0.19	(0.02)	8,519	5,843	(2,676)	0.25	0.19	(0.06)
Misc Medical Services	0	231	231	0.00	0.05	0.05	190	224	33	0.04	0.05	0.01	1,912	1,588	(324)	0.06	0.05	0.00
TOTAL Ancillary	42,909	42,570	(339)	8.42	9.47	1.05	43,206	41,197	(2,009)	8.69	9.47	0.78	351,093	292,499	(58,594)	10.22	9.47	(0.75)
Diversional Therapy																		
Salary & Wages - Life Enrichm	25,853	31,104	5,251	5.07	6.92	1.85	24,709	30,101	5,392	4.97	6.92	1.95	185,612	213,717	28,106	5.40	6.92	1.52
Longevity - Life Enrichment	515	523	8	0.10	0.12	0.02	515	507	(8)	0.10	0.12	0.01	3,605	3,597	(8)	0.10	0.12	0.01
FICA - Life Enrichment	2,630	2,333	(297)	0.52	0.52	0.00	2,515	2,258	(258)	0.51	0.52	0.01	20,802	16,029	(4,773)	0.61	0.52	(0.09)
Workers Comp - Life Enrichme	100	104	4	0.02	0.02	0.00	100	100	0	0.02	0.02	0.00	700	712	12	0.02	0.02	0.00
MERS DB - Life Enrichment	634	644	10	0.12	0.14	0.02	634	623	(10)	0.13	0.14	0.02	4,436	4,426	(10)	0.13	0.14	0.01
MERS DC:Life Enrichment	832	0	(832)	0.16	0.00	(0.16)	858	0	(858)	0.17	0.00	(0.17)	6,093	0	(6,093)	0.18	0.00	(0.18)
Health Ins - Life Enrichment	2,481	3,016	535	0.49	0.67	0.18	1,857	3,016	1,158	0.37	0.69	0.32	17,367	21,111	3,744	0.51	0.68	0.18
Dental Ins - Life Enrichment	216	221	4	0.04	0.05	0.01	0	221	221	0.00	0.05	0.05	1,225	1,544	318	0.04	0.05	0.01
Supplies - Diversional Therapy	599	408	(191)	0.12	0.09	(0.03)	746	395	(351)	0.15	0.09	(0.06)	4,909	2,802	(2,108)	0.14	0.09	(0.05)
Activity Supplies - Eden	680	936	256	0.13	0.21	0.07	959	906	(53)	0.19	0.21	0.02	4,540	6,431	1,891	0.13	0.21	0.08
Educ. & Training- Activities	0	61	61	0.00	0.01	0.01	0	61	61	0.00	0.01	0.01	131	430	298	0.00	0.01	0.01
Special Functions	530	934	404	0.10	0.21	0.10	500	934	434	0.10	0.21	0.11	6,104	6,537	433	0.18	0.21	0.03
Activity Expenses	0	0	0	0.00	0.00	0.00	0	0	0	0.00	0.00	0.00	407	0	(407)	0.01	0.00	(0.01)
TOTAL Diversional Therapy	35,069	40,284	5,214	6.88	8.96	2.08	33,393	39,121	5,728	6.71	8.99	2.28	255,931	277,334	21,403	7.45	8.98	1.53
Human Services																		
Salary & Wages - Human Serv	17,960	15,275	(2,685)	3.53	3.40	(0.13)	13,326	14,783	1,457	2.68	3.40	0.72	106,956	104,956	(2,000)	3.11	3.40	0.29
Longevity - Human Services	115	117	2	0.02	0.03	0.00	115	113	(2)	0.02	0.03	0.00	805	803	(2)	0.02	0.03	0.00
FICA - Human Serv	1,290	1,146	(144)	0.25	0.25	0.00	897	1,109	211	0.18	0.25	0.07	7,518	7,872	354	0.22	0.25	0.04
Workers Comp - Human Serv	20	21	1	0.00	0.00	0.00	20	20	0	0.00	0.00	0.00	140	142	2	0.00	0.00	0.00
MERS DB - Human Services	1,125	1,144	18	0.22	0.25	0.03	1,125	1,107	(18)	0.23	0.25	0.03	7,876	7,858	(19)	0.23	0.25	0.03
MERS DC:Human Services	707	756	49	0.14	0.17	0.03	588	731	143	0.12	0.17	0.05	3,712	5,193	1,481	0.11	0.17	0.06
Health Ins - Human Services	2,593	1,760	(833)	0.51	0.39	(0.12)	1,333	1,760	426	0.27	0.40	0.14	15,172	12,319	(2,853)	0.44	0.40	(0.04)
Dental Ins - Human Services	139	120	(19)	0.03	0.03	0.00	0	120	120	0.00	0.03	0.03	952	843	(109)	0.03	0.03	0.00
Consultant Services-Psych.	0	1,530	1,530	0.00	0.34	0.34	0	1,530	1,530	0.00	0.35	0.35	0	10,710	10,710	0.00	0.35	0.35
Education & Training - Hum Ser	0	92	92	0.00	0.02	0.02	0	92	92	0.00	0.02	0.02	0	643	643	0.00	0.02	0.02
TOTAL Human Services	23,949	21,960	(1,989)	4.70	4.89	0.18	17,405	21,365	3,959	3.50	4.91	1.41	143,132	151,339	8,207	4.17	4.90	0.73
Child Care																		
Salary & Wages - CC Asst. CDC	15,604	17,638	2,034	3.06	3.92	0.86	13,120	17,069	3,949	2.64	3.92	1.29	94,142	121,190	27,048	2.74	3.92	1.18
Salary & Wages - Facilitator	5,879	0	(5,879)	1.15	0.00	(1.15)	9,751	0	(9,751)	1.96	0.00	(1.96)	47,169	0	(47,169)	1.37	0.00	(1.37)
FICA - CDC	1,632	1,323	(309)	0.32	0.29	(0.03)	1,626	1,280	(346)	0.33	0.29	(0.03)	10,312	9,089	(1,223)	0.30	0.29	(0.01)

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Grand Traverse Pavilions - SNF
SNF Income Statement
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	CURRENT PERIOD						PRIOR PERIOD						YEAR TO DATE					
	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day	Actual \$	Budget \$	Var \$	Actual / Day	Budget / Day	Var / Day
Child Care (con't)																		
MERS DB - CDC	551	560	9	0.11	0.12	0.02	551	542	(9)	0.11	0.12	0.01	3,854	3,845	(9)	0.11	0.12	0.12
MERS DC-Child Care	556	365	(191)	0.11	0.08	(0.03)	539	354	(185)	0.11	0.08	(0.03)	3,556	2,510	(1,046)	0.10	0.08	0.08
Health Ins - CDC	1,973	1,327	(646)	0.39	0.30	(0.09)	2,117	1,327	(790)	0.43	0.31	(0.12)	12,097	9,287	(2,809)	0.35	0.30	0.30
Dental Ins - CDC	144	98	(46)	0.03	0.02	(0.01)	0	98	98	0.00	0.02	0.02	721	686	(35)	0.02	0.02	0.02
Uniforms - CDC	0	89	89	0.00	0.02	0.02	0	89	89	0.00	0.02	0.02	0	624	624	0.00	0.00	0.02
Teaching/Educational Supplies	0	13	13	0.00	0.00	0.00	0	13	13	0.00	0.00	0.00	69	90	21	0.00	0.00	0.00
Small Equipment - CDC	310	43	(267)	0.06	0.01	(0.05)	0	42	42	0.00	0.01	0.01	423	295	(128)	0.01	0.01	0.01
Meals - CDC	3,081	443	(2,638)	0.60	0.10	(0.51)	2,483	429	(2,054)	0.50	0.10	(0.40)	13,276	3,045	(10,231)	0.39	0.10	0.10
Dietary Snacks - CDC	0	146	146	0.00	0.03	0.03	0	141	141	0.00	0.03	0.03	837	1,002	165	0.02	0.03	0.03
Special Functions - CDC	0	7	7	0.00	0.00	0.00	0	7	7	0.00	0.00	0.00	0	46	46	0.00	0.00	0.00
Indirect Costs-Childcare	1,400	0	(1,400)	0.27	0.00	(0.27)	1,400	0	(1,400)	0.28	0.00	(0.28)	9,800	0	(9,800)	0.29	0.00	0.00
Miscellaneous Exp-Childcare	46	16	(30)	0.01	0.00	(0.01)	15	16	1	0.00	0.00	0.00	349	110	(238)	0.01	0.00	0.00
TOTAL Child Care	31,176	22,067	(9,109)	6.12	4.91	(1.21)	31,602	21,405	(10,198)	6.35	4.92	(1.43)	196,604	151,819	(44,785)	5.72	4.92	
Equipment Depreciation																		
Depreciation - Office	2,304	2,304	0	0.45	0.51	0.06	2,304	2,304	0	0.46	0.53	0.07	16,126	16,126	0	0.47	0.52	0.52
Depreciation Exp - Nursing	4,138	4,138	0	0.81	0.92	0.11	4,138	4,138	0	0.83	0.95	0.12	28,963	28,963	0	0.84	0.94	0.94
Depreciation - Dietary	1,375	1,375	0	0.27	0.31	0.04	1,375	1,375	0	0.28	0.32	0.04	9,624	9,624	0	0.28	0.31	0.31
Depreciation - Furniture	662	662	0	0.13	0.15	0.02	662	662	0	0.13	0.15	0.02	4,633	4,633	0	0.13	0.15	0.15
Depreciation - Maintenance	1,634	1,634	0	0.32	0.36	0.04	1,634	1,634	0	0.33	0.38	0.05	11,440	11,440	0	0.33	0.37	0.37
Depreciation - Vehicle	877	877	0	0.17	0.20	0.02	877	877	0	0.18	0.20	0.03	6,139	6,139	0	0.18	0.20	0.20
Depreciation-Equip Well. Ctr	200	200	0	0.04	0.04	0.01	200	200	0	0.04	0.05	0.01	1,400	1,400	0	0.04	0.05	0.05
TOTAL Equipment Depreciation	11,189	11,189	0	2.20	2.49	0.29	11,189	11,189	0	2.25	2.57	0.32	78,325	78,325	0	2.28	2.54	
TOTAL SNF Operating Expenses	2,327,266	2,035,973	(291,293)	456.77	452.94	(3.83)	2,311,597	1,986,704	(324,893)	464.83	456.71	(8.12)	16,111,149	14,057,635	(2,053,514)	468.91	455.16	
Net Operating Income	127,888	58,432	69,456	25.10	13.00	15.45	166,855	41,778	125,077	33.55	9.60	28.75	671,216	339,507	331,709	19.54	10.99	
SNF Building Depreciation																		
Depreciation - Land Improv	1,594	1,594	0	0.31	0.35	0.04	1,594	1,594	0	0.32	0.37	0.05	11,158	11,158	0	0.32	0.36	0.36
Depreciation - Building	38,499	38,499	0	7.56	8.56	1.01	38,499	38,499	0	7.74	8.85	1.11	269,495	269,495	0	7.84	8.73	8.73
Depreciation - Parking Structr	5,437	5,437	0	1.07	1.21	0.14	5,437	5,437	0	1.09	1.25	0.16	38,060	38,060	0	1.11	1.23	1.23
Depreciation - Bldg Improv	12,328	12,328	0	2.42	2.74	0.32	12,328	12,328	0	2.48	2.83	0.36	86,298	86,298	0	2.51	2.79	2.79
Depreciation-Bldg Imp WellCtr	2,654	2,654	0	0.52	0.59	0.07	2,654	2,654	0	0.53	0.61	0.08	18,576	18,576	0	0.54	0.60	0.60
TOTAL SNF Building Depreciation	60,512	60,512	0	11.88	13.46	1.59	60,512	60,512	0	12.17	13.91	1.74	423,586	423,586	0	12.33	13.71	
Net Income	67,376	(2,080)	69,456	13.22	(0.46)	15.45	106,343	(18,735)	125,077	21.38	(4.31)	28.75	247,630	(84,079)	331,709	7.21	(2.72)	

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Grand Traverse Pavilions - SNF
Cottage Income Statement
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Include Adjustment Periods: NO Include Closing Periods: NO

	CURRENT PERIOD			PRIOR PERIOD			YEAR TO DATE		
	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$
Cottage Revenue									
Room Rental-Cottage-Private	198,228	278,428	(80,200)	193,097	278,428	(85,332)	1,322,228	1,948,998	(626,770)
Room Rental-Cottage-MA Waiver	27,017	0	27,017	25,898	0	25,898	207,853	0	207,853
Room Rental-Cottage-Priv Insur	29,989	0	29,989	25,375	0	25,375	163,526	0	163,526
Respite-Cottages	28,615	1,930	26,685	21,755	1,868	19,887	112,765	13,263	99,502
Registration Fee - Cottages	0	167	(167)	500	167	333	1,750	1,167	583
Ancillary Rev - Cottages	979	813	167	2,239	786	1,453	6,489	5,583	907
Meal Plan	32,928	28,023	4,904	30,365	27,119	3,246	201,740	192,547	9,193
Personal Care Services- Privat	2,136	14,979	(12,843)	568	14,496	(13,928)	9,115	102,921	(93,806)
Contractual Discount-Private	(7,795)	0	(7,795)	(4,166)	0	(4,166)	(45,349)	0	(45,349)
Contractual Allow MA Waiver	(14,376)	0	(14,376)	(14,608)	0	(14,608)	(115,080)	0	(115,080)
Contractual Allowance PACE	(11,137)	0	(11,137)	(7,095)	0	(7,095)	(34,795)	0	(34,795)
Scholarships Private Pay	(4,682)	0	(4,682)	(4,517)	0	(4,517)	(34,947)	0	(34,947)
TOTAL Cottage Revenue	281,902	324,340	(42,438)	269,409	322,864	(53,455)	1,795,294	2,264,478	(469,184)
Cottage Other Revenue									
Beauty Shop Income	381	777	(396)	313	777	(464)	3,466	5,439	(1,973)
Misc Income-Cottage DCW Wage R	0	0	0	1,210	0	1,210	3,010	0	3,010
Donation Income - Cottages	0	9,795	(9,795)	0	9,479	(9,479)	70,939	67,302	3,637
TOTAL Cottage Other Revenue	381	10,572	(10,191)	1,523	10,256	(8,734)	77,415	72,741	4,674
Total Income	282,283	334,912	(52,629)	270,932	333,121	(62,189)	1,872,709	2,337,219	(464,511)
Cottage Operating Expenses									
Salary & Wages - Admin - Cott	7,049	9,376	2,327	14,024	9,073	(4,951)	79,721	64,421	(15,300)
Salary & Wages - ES Cottages	3,637	9,324	5,688	3,548	9,024	5,475	27,838	64,067	36,229
Salary & Wages - Hskpg Cottage	3,145	0	(3,145)	6,476	0	(6,476)	27,422	0	(27,422)
Salary & Wages - RN Cottages	7,130	0	(7,130)	6,900	0	(6,900)	48,990	0	(48,990)
Salary & Wages - LPN Cottages	2,423	9,644	7,222	1,416	9,333	7,917	11,045	66,266	55,221
Salary & Wages - CNA Cottages	49,060	45,855	(3,205)	47,303	44,376	(2,927)	378,476	315,071	(63,405)
Salary & Wages - UW Cottages	71,569	65,114	(6,455)	64,550	63,013	(1,537)	409,529	447,394	37,865
Longevity - Cottages Admin	250	254	4	250	246	(4)	1,750	1,746	(4)
FICA Admin Cottages	493	703	210	665	681	15	5,406	4,832	(574)
FICA - Env Serv Cottages	338	699	362	398	677	278	2,463	4,805	2,342
FICA - Cottage Housekeeping	234	0	(234)	506	0	(506)	2,091	0	(2,091)
FICA - RN LPN CNA and UW - Co	8,657	9,046	389	7,713	8,754	1,041	55,425	62,155	6,730
Workers Comp - Cottages	672	697	25	672	674	2	6,709	4,787	(1,922)
Workers Comp - Cottage Admin	6	6	0	6	6	0	42	43	1
MERS DB - Cottages	6,096	6,196	100	6,096	5,996	(100)	42,670	42,570	(100)
MERS DB - Cottages Admin	2,220	2,257	36	2,220	2,184	(36)	15,542	15,506	(36)
MERS DC-Cottage	2,031	1,914	(118)	2,104	1,852	(252)	14,454	13,148	(1,306)
MERS DC:Admin Cottages	0	689	689	0	667	667	0	4,735	4,735
Health Ins - Cottages	10,453	9,252	(1,201)	12,011	9,252	(2,759)	75,744	64,764	(10,981)
Dental Ins - Cottages	808	672	(136)	0	672	672	4,785	4,702	(83)
Supplies - Cottages	0	0	0	119	0	(119)	119	0	(119)
Supplies Plant Ops - Cottages	0	0	0	0	0	0	320	0	(320)
Supplies Laundry - Cottages	0	0	0	301	0	(301)	531	0	(531)
Activity Supplies - Cottages	387	374	(14)	274	362	88	3,856	2,567	(1,289)

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Grand Traverse Pavilions - SNF
Cottage Income Statement
7/1/2024 to 7/31/2024

Facility #

Page # 2

	CURRENT PERIOD			PRIOR PERIOD			YEAR TO DATE		
	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$	Actual \$	Budget \$	Var \$
Cottage Operating Expenses (con't)									
Nursing Supplies - Cottages	564	394	(171)	0	381	381	2,371	2,704	333
Contract Services-Dining	60,773	60,083	(690)	60,773	60,083	(690)	429,671	420,581	(9,090)
Contract Svcs:Security-Cottag	0	219	219	0	219	219	663	1,531	869
Advertising - Cottages	145	3,350	3,206	299	3,350	3,051	2,397	23,453	21,057
Referral Fees	0	625	625	0	625	625	4,283	4,373	90
Printing & Binding - Comm Rel	0	111	111	0	111	111	450	774	324
Building Repairs - Cottages	2,495	0	(2,495)	0	0	0	2,785	0	(2,785)
Elevator-Cottages	0	0	0	3,060	0	(3,060)	3,069	0	(3,069)
Telephone - Cottages	760	272	(488)	320	272	(48)	2,039	1,904	(136)
Water - Cottages	3,161	703	(2,457)	1,200	681	(519)	7,926	4,832	(3,094)
Sewer - Cottages	3,071	1,312	(1,759)	1,400	1,270	(130)	10,937	9,016	(1,921)
Electric - Cottages	6,158	4,492	(1,666)	5,470	4,347	(1,123)	37,134	30,863	(6,271)
Natrual Gas - Cottages	(136)	3,410	3,546	566	3,300	2,733	15,391	23,428	8,037
Refuse Disposal - Cottages	599	559	(40)	599	559	(40)	4,541	3,910	(632)
Television - Cottages	1,506	1,710	204	191	1,710	1,520	10,685	11,973	1,288
Special Functions - Cottages	162	192	30	0	192	192	653	1,344	691
Beauty Shop Services	306	641	335	252	641	388	2,789	4,485	1,697
Indirect Costs-Cottages	20,000	0	(20,000)	20,000	0	(20,000)	140,000	0	(140,000)
Bond Interest Expense	4,334	4,320	(14)	4,334	4,180	(154)	30,748	29,680	(1,067)
Miscellaneous Exp - Cottages	0	83	83	0	83	83	453	580	127
Depreciation - Equip Cottages	917	917	0	917	917	0	6,419	6,419	0
TOTAL Cottage Operating Expenses	281,473	255,462	(26,010)	276,934	249,760	(27,174)	1,930,332	1,765,427	(164,906)
Net Operating Income	811	79,450	(78,639)	(6,002)	83,361	(89,362)	(57,624)	571,792	(629,416)
Cottage Building Depreciation									
Depreciation Bldg - Cottages	19,018	19,018	0	19,018	19,018	0	133,128	133,128	0
Depreciation-Cottage Bldg Impr	4,304	4,304	0	4,304	4,304	0	30,125	30,125	0
TOTAL Cottage Building Depreciation	23,322	23,322	0	23,322	23,322	0	163,253	163,253	0
Net Income	(22,511)	56,128	(78,639)	(29,324)	60,039	(89,362)	(220,877)	408,539	(629,416)

Grand Traverse Pavilions - SNF
Cash Flow Statement
7/1/2024 to 7/31/2024

Facility #

Page # 1

	CURRENT PERIOD	PRIOR PERIOD	YEAR TO DATE
	Actual \$	Actual \$	Actual \$
Cash from Operating Activity	0	0	0
Net Income	44,865	77,019	26,753
Net Cash provided by Operating Activities			
Depreciation and Amortization	96,483	96,483	675,380
Changes in Working Capital Items			
Accounts Receivable	(101,123)	5,407	(1,197,461)
Prepaid Expenses	28,193	(16,972)	(37,556)
Due to/from	0	0	0
Inventory	0	0	0
Accounts Payable	36,522	501	(178,547)
Other Assets			
Medicaid Settlement Receivable	0	0	3,763,658
Employee Retention Credit Receivable	0	0	6,970,430
Due From Foundation	(694)	70,939	2,747
Due From Grants			
Grants Receivable	(5,724)	(92,993)	(93,793)
TOTAL Due From Grants	(5,724)	(92,993)	(93,793)
Deferred Outflows			
TOTAL Deferred Outflows	0	0	0
Due From Pace North	(18,436)	18,325	10,283
Medicare Settlements Receivable	0	0	0
Medicaid Wage Pass Through Rec	(3,552)	(18,480)	(9,351)
QAS Receivable	(29,838)	(30,177)	(162,185)
QMI Receivable	0	0	78,943
TOTAL Other Assets	(58,244)	(52,385)	10,560,732
Accrued Payroll & Other Expenses	37,832	231,260	45,025
Other Liabilities			
TOTAL Other Liabilities	0	0	0
Other Accrued Liabilities			
Medicare Advanced Payment	0	0	0
Deferred Inflows			
TOTAL Deferred Inflows	0	0	0
Medicaid Audit Reserve	25,000	25,000	106,260
QAS Payable	0	0	(367,316)
Net Pension Liability	0	0	0
TOTAL Other Accrued Liabilities	25,000	25,000	(261,056)
TOTAL Changes in Working Capital Items	(31,820)	192,810	8,931,137
TOTAL Net Cash provided by Operating Activities	64,663	289,293	9,606,516
TOTAL Cash from Operating Activity	109,527	366,312	9,633,269
Cash from Investing Activity			
Fixed Asset Purchase	0	(8,073)	(168,744)
TOTAL Cash from Investing Activity	0	(8,073)	(168,744)
Cash from Financing Activities			
Long Term Debt	0	0	(445,000)
Short Term Debt/Notes Payable	0	0	0
TOTAL Cash from Financing Activities	0	0	(445,000)
Net Cash Activity	109,527	358,240	9,019,525
CASH BEG OF PERIOD	3,317,575	2,959,335	(5,592,423)
Cash Beginning Balances as of 6/30/2024	3,317,575	2,959,335	(5,592,423)
Net Cash Activity	109,527	358,240	9,019,525
Cash Ending Balance	3,427,102	3,317,575	3,427,102

Date: Aug 19, 2024
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User: Lindsey Dood

Grand Traverse Pavilions - SNF
Balance Sheet
As Of 7/31/2024

Facility #

Page # 1

	CURRENT PERIOD	PRIOR PERIOD	PREVIOUS YEAR
	Actual \$	Actual \$	Actual \$
Assets	0	0	0
Current Assets			
Cash			
County Held Cash			
Cash - County	3,361,432	3,252,007	(5,682,255)
Cash - M.O.E.	3,319	3,317	3,312
TOTAL County Held Cash	3,364,752	3,255,324	(5,678,943)
Other Cash			
A/P Cash Clearing Account	8,928	8,928	7,568
Credit Card Bank	0	0	26,481
Cash - Resident Trust	15,310	15,210	14,676
Cash-Payroll	6,705	6,705	6,705
Cash - Advance Pay Funding Ac	31,408	31,408	31,090
TOTAL Other Cash	62,351	62,251	86,520
TOTAL Cash	3,427,102	3,317,575	(5,592,423)
Accounts Receivable	4,406,164	4,305,041	3,208,703
Other Receivables			
Medicaid QAS Settlement Rec	630,101	600,263	467,916
A/R QMI Assessment	0	0	78,943
Retention Credit Receivable	0	0	6,970,430
Grants Receivable	98,717	92,993	4,924
Due from Foundation	10,636	9,942	13,383
Medicaid Cost Settlement Rec.	2,957,863	2,957,863	6,721,521
MA Wage Pass Through Receiv	73,298	69,747	63,947
TOTAL Other Receivables	3,770,616	3,730,808	14,321,065
Inventory	170,630	170,630	170,630
Prepaid Expenses	0	0	0
Other Current Assets			
Prepaid Expenses/Deposits	6,179	0	31,500
Prepaid Insurance - General	55,673	81,048	6,090
Prepaid Insurance - Work Comp.	13,293	22,292	0
TOTAL Other Current Assets	75,146	103,340	37,590
TOTAL Current Assets	11,849,659	11,627,394	12,145,565
Non-Current Assets			
Property & Equipment	15,595,977	15,691,918	16,098,817
Other Non Current Assets			
Due from PACE North	1,274,768	1,256,332	1,285,051
Deferred Outflows-Pension Plan	2,444,143	2,444,143	2,444,143
Deferred Outflows-OPEB	158,071	158,071	158,071
TOTAL Other Non Current Assets	3,876,982	3,858,546	3,887,265
TOTAL Non-Current Assets	19,472,960	19,550,464	19,986,083
TOTAL Assets	31,322,619	31,177,858	32,131,648
Liabilities & Equity			
Liabilities			
Current Liabilities			
Accounts Payable	667,689	630,353	845,048
Accrued Expenses	1,679,617	1,574,715	1,631,053

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Grand Traverse Pavilions - SNF
Balance Sheet
As Of 7/31/2024

Facility #

Page # 2

	CURRENT PERIOD	PRIOR PERIOD	PREVIOUS YEAR
	Actual \$	Actual \$	Actual \$
Other Current Liabilities			
Current Portion of Bonds Paya	720,000	720,000	720,000
Interest Payable	56,416	121,477	125,444
Medicaid Cost Settle. Payable	976,509	951,509	870,249
QAS Settlement Payable	0	0	367,316
Deferred Revenue - SNF	64,302	67,125	0
TOTAL Other Current Liabilities	1,817,227	1,860,111	2,083,010
TOTAL Current Liabilities	4,164,533	4,065,179	4,559,111
Non-Current Liabilities			
Long-Term Liabilities			
Net Pension Liabilities	5,351,333	5,351,333	5,351,333
Pension Bonds (Non-Union) Iss	4,695,000	4,695,000	4,695,000
Pension Bonds (Union) Issued	4,195,000	4,195,000	4,410,000
Bonds Payable-Series 2017 Haw	1,380,000	1,380,000	1,610,000
Def Los on Adv Refund-'17	(41,755)	(42,297)	(45,551)
TOTAL Long-Term Liabilities	15,579,578	15,579,036	16,020,782
Other Non-Current Liabilities			
Deferred Inflow-OPEB	925,946	925,946	925,946
TOTAL Other Non-Current Liabilities	925,946	925,946	925,946
TOTAL Non-Current Liabilities	16,505,524	16,504,982	16,946,728
TOTAL Liabilities	20,670,057	20,570,160	21,505,839
Equity			
Equity			
RETAINED EARNINGS - PRIOR	10,499,269	10,499,269	12,901,984
Contributed Capital	126,540	126,540	126,540
TOTAL Equity	10,625,809	10,625,809	13,028,524
Net Income (Loss)	26,753	(18,112)	(2,402,715)
TOTAL Equity	10,652,562	10,607,697	10,625,809
TOTAL Liabilities & Equity	31,322,619	31,177,858	32,131,648

Grand Traverse Pavilions Combined Income Statement
Projected to year end with cash flow estimate

	Initial Budget 2024	YTD Actual to 31-Jul-24	Expected Total for 2024 Actual June 2024 YTD Plus July *5	Difference From Budget
Service Revenue***	27,072,414	16,922,046	29,300,111	2,227,697
Other Revenue	1,673,103	1,583,227	2,543,761	870,658
Total Revenue	28,745,517	18,505,273	31,843,872	3,098,355
Salaries & Wages	15,222,252	10,342,748	17,580,492	(2,358,240)
Benefits	4,133,327	2,579,217	4,481,624	(348,297)
Other Operating Expenses****	7,318,174	4,680,439	8,263,002	(944,828)
Interest Expense	351,267	204,532	351,267	-
Depreciation	1,151,287	671,584	1,151,287	-
Total Operating Expenses	28,176,306	18,478,520	31,827,672	(3,651,366)
Net Operating Income	569,211	26,753	16,200	(553,011)
Plus Depreciation and amortization	1,151,287	675,380	1,151,287	- x
Accounts Receivable-Larger due to more revenue, timing		(1,197,461)	(1,000,000)	(1,000,000) x
Prepaid Expenses--mid year timing item		(37,556)	-	- x
Accounts Payable-timing--year end bills will be paid 1/2/25		(178,547)	-	- x
Accrued payroll and other liabilities--varies month to month		274,891	-	- x
Provider Taxes Payable-- reverses in the 4th quarter		(229,867)	-	-
Medicaid audit reserve--monthly expense not paid		106,260	231,260	231,260 x
Payment of Medicaid Settlements--from MA audit reserve		-	(334,732)	(334,732)
QAS Payable--repayment of overpayments		(367,316)	(367,316)	(367,316) x
QAS Receivable--GTP being underpaid due to higher census		(162,185)	(402,185)	(402,185) x
QMI Receivable--reverses in Q4 2024		78,943	-	- x
Grants Receivable--will all be paid by 12/31/2024		(93,793)	-	- x
Due from Pace North--2024 repayments		10,283	10,283	10,283 x
Due from Foundation--2024 repayments offset by grant not paid		2,747	3,441	3,441 x
Medicaid pass through wages-increase in amount owed to GTP		(9,351)	(9,600)	(9,600) x
Capital Purchases paid for in 2024	(405,000)	(168,744)	(215,340)	189,660 x
Scheduled Debt Principal Payments in 2024	(700,000)	(445,000)	(720,000)	(20,000) x
Employee retention credit received from the IRS	7,000,000	6,970,430	6,970,430	(29,570) x
Medicaid cost settlement 10/1/21 to 9/30/22 received Jan 2024	4,000,000	3,763,658	3,763,658	(236,342) x
Payment of Certified Public Expenditures*--August 2024	-	-	1,169,874	1,169,874
Medicaid cost settlement 10/1/22 to 9/30/23**	3,000,000	-	2,945,893	(54,107)
Return of Unearned Certified Public Expenditures*	-	-	(900,000)	(900,000)
Cash flow 1/1/2024 to 12/31/2024	14,615,498	9,019,525	12,313,153	(2,302,345)
Less Deficit to County	(6,400,000)	(5,592,423)	(5,592,423)	807,577
Ending Cash Position	8,215,498	3,427,102	6,720,730	(1,494,768)
Medicaid QAS settlement to be paid in 2025, after audit			779,741	

*Calculated by Plante Moran as part of our Medicaid Cost Report preparation. Functions mostly as a loan as Medicaid reimbursements catch up with costs

**Calculated by Plante Moran as part of our Medicaid Cost Report preparation, paid in Oct 24?, must rebill all Medicaid claims. State has prioritized GTP for processing

***Service revenue varies based on census and rates. Medicaid, Medicare, Hospice and Private Pay rates all will change 10/1/24.

The amount of those increases is not precisely known nor estimated in these amounts. Census was 165 for SNF and 60 (all payers, all rates) for the Cottages in July 24 with no changes incorporated into the amounts

****In addition to annualizing July, the following expenses are included for August through December:

MERS supplemental payment	30,707
Retention for malpractice lawsuit	25,000
Legal fees for Union contract	20,000
Relias Learning renewal	38,146
myUnity annual payment for old data access	24,000
Leading Age dues	18,280
	<u>156,133</u>

Grand Traverse Pavilions					
Irregular payments					
2024					
Vendor	Description	Month	Amount	Notes	Other
Grand Traverse County	union pension bond principal	January	215,000.00	Amortization changes each year	Pmts done in 2039, prin. Gradually inc.
Grand Traverse County	union pension bond interest	January	96,806.25	Amortization changes each year	Expensed monthly
Payroll	Retention pay	January	214,192.15	Non-recurring payment	Expensed in 2023; Paid in 2024
State of Michigan	Provider Taxes	January	229,867.05	Deferred billing of 4th Qtr 2023 provider taxes	Amount varies annually; offset by the deferral of the 4th quarter of 2024 provider taxes until January 2025
Forefront	Every 4 years, leap year payment	February	14,000.00	Extra cost for extra day of service	Required under the contract
Grand Traverse County	non-union pension bond interest payment	February	54,940.00	Amortization changes each year	Expensed monthly, Paid twice each year
Nationwide Insurance	Liability and property insurance	February	67,277.75	Installment payment	Calendar year policy
Payroll	Perfect Attendance	February	3,740.18	Quarterly with an annual bonus	for those with perfect attendance
State of Michigan	Quality Assurance Supplement Reconciliation	February	253,637.05	Annual reconciliation-pmt 1 of 2	Next year proj at \$510,000 refund
Nationwide Insurance	Liability and property insurance	March	62,272.41	Installment payment	Calendar year policy
Payroll	3 payrolls in the month (26 per year)	March	700,000.00		
State of Michigan	Outstation worker payments per contract	March	18,537.00	1/2 Paid back to GTP by Pace	Contract renews 10/1--want decision by 6/2
State of Michigan	Quality Assurance Supplement Reconciliation	March	99,322.65	Annual reconciliation-pmt 2 of 2	Next year proj at \$510,000 refund
Alliance for Senior Housing	Rental Commissions	April	4,283.00	Cottage lease commission	
Grand Traverse County	Hawthorn cottage bond principal payment	April	230,000.00	Level principle payments	Pmts done in 2031-level principle pmts
Grand Traverse County	Hawthorn cottage bond interest payment	April	24,437.50	Amortization changes each year	Expensed monthly
Grand Traverse County	Rent--Pace Bond interest	April	43,496.25	Interest decreases each year	Paid by Pace to GTP
Payroll	Perfect Attendance	April	5,051.25	Quarterly payment-\$100 grossed up for FICA	for those with perfect attendance
Windemuller Electric	Transformer replacement	April	133,980.00	One time capital expenditure	
Backflow Man	Backflow valve testing/repairs	May	1,650.00	Required annual testing	
Floor Covering Brokers	Kitchen tile regrout	May	14,973.36	One time capital expenditure	
MCMCFC	Annual Dues	May	12,100.00	This is the 2024-25 amount	
Plante Moran	Cost Report Preparation	June	11,000.00	Medicare & Medicaid Cost Reports-annual	Benchmarking survey and MA rate projec.
Nationwide Insurance	Liability and property insurance	June	62,272.41	Installment payment	Calendar year policy
State of Michigan	Outstation worker payments per contract	June	37,076.00	1/2 due to be paid back to GTP from Pace	Contract renews 10/1--want decision by 6/3
Grand Traverse County	union pension bond interest payment	July	93,581.25	Amortization changes each year	Expensed monthly
Otis Elevator	Elevator contracts	July	10,077.12	Annual expense for elevator maintenance	
Brightly Software, Inc.	Maintenance management software	July	10,380.39	Annual renewal for software license	
Payroll	Perfect Attendance	August	5,000.00	Quarterly payment-\$100 grossed up for FICA	for those with perfect attendance
Total Fire Protection	Fire Sprinkler Head Replacements	August	31,622.74	One time capital expenditure	
State of Michigan	2019 Audit payment--after Circuit Court decision	August	334,731.63	Dif between audited cost and allowed costs	for claims between 10/1/20 and 9/30/21
Gerard Bodalski	Moving Expense Reimbursement	August	8,000.00	Per employment agreement	Through payroll
Grand Traverse County	non-union pension bond principal	August	275,000.00	Amortization changes each year	Pmts done in 2039, prin. Gradually increase
Grand Traverse County	non-union pension bond interest	August	54,940.00	Amortization changes each year	Expensed monthly
Otis Elevator	Elevator contracts	August	10,000.00	Annual expense for elevator maintenance	
Payroll	3 payrolls in the month (26 per year)	August	740,000.00		
Leading Age	Annual Dues	September	28,780.14	This is the 2023-24 amount	
Nationwide Insurance	lawsuit retention (deductible)	September	25,000.00	Notice of intent to sue rec 4/26/24	
Nationwide Insurance	Liability and property insurance	September	62,272.41	Installment payment	Calendar year policy
MERS	Supplemental Pension Payment	October	30,707.08	Amount varies annually	
Grand Traverse County	Hawthorn cottage bond interest payment	October	21,907.50	Amortization changes each year	Expensed monthly
Grand Traverse County	Rent--Pace Bond principal paid to County	October	155,000.00	Pmts done in 2037, prin inc by \$5k most years	To be paid by Pace to GTP, subject to sublease payment deferral agreement
Grand Traverse County	Rent-- Pace Bond interest paid to County	October	43,496.25	Interest decreases each year	To be paid by Pace to GTP, subject to sublease payment deferral agreement
Payroll	Perfect Attendance	October	5,000.00	Quarterly payment-\$100 grossed up for FICA	for those with perfect attendance
Relias	elearning program	October	38,146.09	Annual expense	
Grand Traverse County	Rent--Pace Facility	November	31,250.00	Level lease payment	To be paid by Pace to GTP
Longevity Pay	Annual pay based on seniority and hours	November	82,000.00	Annual payment; expensed monthly	Per union agreement and handbook
NetSmart Technologies	Annual Pmt for legacy healthcare record access	November	24,000.00	Annual payment	umS hmsn with annual pmt for legacy healthcare record access
State of Michigan	Outstation worker payments per contract	December	18,537.00	1/2 due to be paid back to GTP from Pace	Contract renews 10/1--want decision by 6/1
Law Firm	Union Contracts	December	20,000.00	3 year contract expires 12/31/2024	
Forefront	Child care, vending and allowance overages	Every	12,000.00	Varies based on usage	
			4,781,341.86		



Grand Traverse Pavilions

A COMMUNITY CARING FOR GENERATIONS

MEMORANDUM

August 19th, 2024

TO: DHHS Board

FROM: Ryan Hutchins
Environmental Services Director

RE: New large Bus purchase after insurance payout: \$40,000 request.

Attached please find full price bids from three contractors. TESCO bid at \$134,900. Carpenter bid at \$153,440. Holland bid at \$131,414. All three companies require 10% down to order.

The fastest time frame for delivery to us is between TESCO and Holland. TESCO can have a new bus built and delivered in an estimated 90 days from the date of submitted order. Holland must get a chassis before the building can begin. They estimated Oct/Nov to get a chassis and late winter to early spring for a completed bus.

We are currently in final negotiations with Nationwide insurance. They have given us a proposed payout of \$95,800. We feel our bus is worth more due to the custom ordered configuration. We have submitted everything to support our claim to insurance and hope to have a final resolution by the end of August.

As we stand now with the current proposed insurance payout, we are requesting \$40,000 to offset the cost of a new bus after the insurance settlement.

I recommend we award this to TESCO at \$134,900. They have been fantastic to work with and can get us a new bus the fastest once the order is placed. Also, when comparing features and options of the body (bus part), the quality and overall visual aspects are better than the other two brands.

Thank you,
Ryan Hutchins
Environmental Services Director

GRAND TRAVERSE PAVILIONS
Grand Traverse Medical Care

PURCHASE OF EQUIPMENT AND SERVICES REQUEST FORM

Following is a request for your approval to purchase the detailed equipment or services, with supporting documentation.

A. Requesting Grand Traverse Pavilions Department: Environmental Services

B. Item: New large Bus

C. Specifications: See attached

D. Bids Solicited From:

1.	<u>TESCO</u>	City <u>Oregon, OH</u>	Date <u>08/07/2024</u>
2.	<u>Carpenter Bus Sales</u>	City <u>Franklin, TN</u>	Date <u>08/08/2024</u>
3.	<u>Holland Bus Company</u>	City <u>Holland, MI</u>	Date <u>08/19/2024</u>
4.	<u></u>	City <u></u>	Date <u></u>

E. Bids Received:

1.	<u>TESCO</u>	Date <u>08/07/2024</u>	\$ <u>134,900.00</u>
2.	<u>Carpenter Bus Sales</u>	Date <u>08/08/2024</u>	\$ <u>153,440.00</u>
3.	<u>Holland Bus Company</u>	Date <u>08/19/2024</u>	\$ <u>131,414.00</u>
4.	<u></u>	Date <u></u>	\$ <u></u>

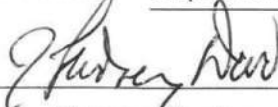
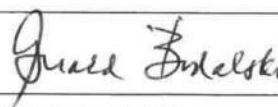
F. Variances in Bidder's Equipment or Services Being Offered:

G. Recommendation: TESCO

H. Justification for Recommendation: Better overall quality

I. Purchase Budgeted: Yes No X

How Funded: Capital Budget

	<u>8.20.2024</u>		<u>8/23/24</u>
Finance Director	Date	Administrator/CEO	Date
(Purchase up to \$1,500.00)		(Purchase up to \$5000.00)	

Mary Marois, Chair Date
Grand Traverse County Department of Health & Human Services Board
(Purchase over \$5000.00)

8/7/2024

Jeff Scharff

p 419.836.2835

jscharff@tescobus.com

f 419.836.8460

6401 Seaman Rd.

www.tescobus.com

P.O. Box 167230

419.836.2835

Oregon OH 43616-7230

Grand Traverse Pavilions

1000 Pavilions Circle
Traverse City MI 49684

Ryan Hutchins

231-932-3022

rhutchins@gt pavilions.org

Qty: 1



Picture is from a similar vehicle

2025 StarTrans Senator II
with a 2025 Ford E450
0 pass. with 7 w/c positions & driver

Engine: 7.3L

Wheelbase: 190

GVWR: 14500

Standard Chassis Equipment

Ford E-450 DRW Chassis, 14,500 GVWR
V-8 7.3L Premium Gas Engine
Electronic 6-Speed Automatic Transmission
55 Gallon Fuel Tank
Heavy Duty Suspension w/LT225/75R x 16E Tires
Power Steering & Brakes
240 Amp Ford Alternator
Dual Batteries
Cruise Control
Driver Air Bag
Chrome Front Bumper
Axle Ratio 4.56
Engine Block Heater
50 State Emissions

30" x 48" Nominal Rear Egress Window
Wiring Diagram "As Built" On USB Flash Drive
Surface Mount LED Entry Door Exterior Light
Back-up Camera System w/7" Rearview Monitor/Mirror Combo
Stanchion and Modesty Panel at Entry Door
1.25" Left Hand Vertical Passenger Assist Rail at Entry Door
Electric Passenger Entry Door w/Full Length Glass and a 36" Rough Opening
"Starview" Drivers Visibility Window in Front of Entry Door
36" x 36" Upper T-Slide Windows Tinted to FMVSS Compliance
Pre-Painted White Galvanized Steel Sidewalls and Skirts
Fully Welded Corrosion-Preventative Coated Steel Cage Construction
5 Year 100,000 Mile Forest River Bus Limited Warranty

Body and Chassis Standard Equipment is subject to change without notice and may be replaced by Options Included on next page.

Standard Body Equipment

LED Interior and Exterior Lighting
White Step Nosing at Passenger Entry
Non-Retractable Seat Belts
5/8" Exterior Grade Plywood Flooring
Streetside Exhaust
Rear Mud Flaps
Black Powder Coated Steel Rear Bumper
Grey Padded Vinyl Driver Area
FRP Interior Sidewall
One Piece Fiberglass Front Cap
One Piece Seamless FRP Roof
One Piece Fiberglass Rear Cap w/Anti-Ride Feature

8/7/2024

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Options Included

Additional Chassis Equipment

Full Wheel Alignment - Castor & Camber
Wheel Liners Stainless Steel E350/450 w/Valve Ext.

Chassis

Heavy Duty Anti-Slip Aluminum Running Board on Driver Side (Large)
Exterior Mirror Set, Remote/Heated, Ford
Front Mud Flap (1), Pass Side Only (Used w/Running Board)

Doors/ Hatch / Windows

Exterior Passenger Entrance Door Key
Additional Window for Rear Door
Passenger Door 36" Rough Opening (Standard)
Passenger Door - Electric
Rear Door, (1) Window (Standard Left Hand Hinge)

Electrical

Note: Mount Two of the Speakers in Front Bulkhead
4 Speakers with Wire to Chassis OEM Radio

Exterior

4" Round Flush Mount LED Entry Door Exterior Light
LED Mid-Ship Turn / Marker Lights
LED Rear Center Mount Brake Light, Rectangular

Heaters

Insulate Heater Hoses
"Tower" Hot Water Heater, 65K BTU

Interior

Driver Storage in Cab Overhead with Lock
FRP on Rearwall, Grey
Stanchion and Modesty Panel Behind Driver
Ceiling Grab Rail - Install on Both Sides
FRP on Ceiling, Grey
1 1/4" Grab Rail Parallel to Entrance Steps (Both Sides)
Door Activated Interior Lights
Raised Floor 3 Step Flat to Front
Other Color Gerflor Sirius NT, Color (#6782 Dune)

Lift Fast Idle w/403 Interlock

Intermotive Gateway 508-F Ford E-Series Fast Idle w/Lift Interlock

Paratransit Options

(7) Q Straint Belt Storage Pouch
(7) Q-8301-L Max Retrctr Tie Down, Q8-6326-A1 Comb Lap/Shldr,L-Track
Wheelchair Decal (International Symbol of Accessibility) Each
Priority Seating Sign **Required for ADA Compliance
Double W.C. Doors w/ Windows, Interior Light, Leaf Spring, LED Exterior Lighting
Seat Belt on Braun Lift - Installed
Braun Century NCL 1000 3454HB-2 1000# Lift (34" x 54")

Safety Options

Decal - Vehicle Height
5 Lb Fire Extinguisher
Decal "Please Stand Behind White Line while Vehicle is in Motion"
16 Unit First Aid Kit
White "Standee" Line
Emergency Triangle Kit
Interior Flat Mirror, 6" x 16"
Back-Up Alarm SAE Type C 97 db(A)

Seat Options

(6) Foldaway Seat - Mid-High Notch Back Double AM (Non-Wheelwell)
(12) Passenger Seat Cover - Level 1 (#686 Newport Ash Gray)
(6) Anti-Vandal Grab Handle, Black (Aisle Seats)
(6) Black US Armrest, Each (Aisle Seats)
Shield FC Recliner (Ford), RH Arm, 4 Position Lumbar, Mesh Pocket
Driver Seat Cover - Level 1 (#686 Newport Ash Gray)

Trans Air A/C Options

TA 733 Super 70K - TA73 Evap, SMC3L Cond, 10 C.I.D. Comp - Ford 7.3L

Terms: Payment Before Delivery

10% Deposit Required

Quote Valid For: 7 Days

Delivery: 60 to 90 Days ARC

Subject to Prior Sale

Terms and conditions of sale are expressly incorporated herein as stated on TESCO's website at
tescobus.com/terms/.

Jeff K Scharff

Sales Rep.

Purchaser

Fed Tax ID #

Date

Unit Price

\$135,900.00

Mobility Rebate

(\$1,000.00)

Delivery

Included

Unit Total

\$134,900.00

Ext. Total

\$134,900.00

Trade-in(s)

None

Net Total

\$134,900.00

Grand Traverse Pavilions				
Effective: August 1, 2024			Date:	8/8/2024
2025 STARCRAFT PARATRANSIT BUS PRICE LIST				
			Commercial Net	
Base Price: 22' ALLSTAR, 2025 Ford E450, 7.3L V-8 gas engine, 158" W. B. (13 with 2			\$123,000	
Base Price: 24' ALLSTAR, 2025 Ford E450, 7.3L V-8 gas engine, 158" W. B. (13 with 2			\$126,000	
Base Price: 25' ALLSTAR, 2025 Ford E450, 7.3L V-8 gas engine, 190" W. B. (10 double fold downs or 7 wheel chairs)			\$129,000	
Base Price: 27' ALLSTAR, 2025 Ford E450, 7.3L V-8 gas engine, 208" W. B.			\$131,000.00	
Note: Above Prices Include the following:				
* Mid-Back or High-Back seats (non-recline) w/Seat Belts		* Electric Double-Leaf Entrance Door with Exterior Door Switch		
* 45,000 BTU A/C with Skirt Mounted Condenser		* Solid White Exterior		
* 35,000 BTU Rear Heater		* Deluxe Driver's Seat (recline)		
* Black Gerflor Flooring		* Ford OEM Alternator (240 Amp)		
* 36" x 36" T-Slider Windows (T-Slider at Top)		* Track Seating		
* Tilt Wheel/Cruise Control		* LED Interior and Exterior Lights		
* Two (2) Q-Straint Wheelchair Tie Down		* Plywood Subfloor		
* Fully Automatic Wheelchair Lift (Braun)		* 5 Year/100,000 Mile Body Warranty		
* Back Up Camera		* 5 Year/60,000 Mile Chassis Warranty		
ELECTRICAL:				
1. AM/FM/Bluetooth/USB with 4 speakers (FORD OEM)		1	400	400
2. PA System			250	
3. Back Up Alarm		1	90	90
4. 60,000 BTU A/C (in lieu of 45,000 BTU's) with Dual Compressors			1,200	
5. 70,000 BTU A/C with Dual Compressors)		1	2,400	2400
6. 65,000 BTU Rear Heater (in lieu of 35,000 BTU)		1	200	200
7. Remote and Heated Exterior Mirrors		1	820	820
8. Dual USB Charger (Mounted to Seat Frame) each			x 120	
PAINT:				
1. Exterior Stripe Design: _____			200	
2. Lettering/Logo			350	
CHASSIS:				
1. Stainless Steel Wheel Inserts with Valve Stem Extensions		1	480	480
2. Driver's Running Board		1	220	220
3. MorRyde Suspension (Rear Only)		1	1,300	1300
INTERIOR:				
1. Retractable Seats Belts (in lieu of standard) each			x 70	
2. Retractable Seat Belts (per passenger) on foldaway and flip seats		20	x 140	2800
3. Upgrade Berkshire Seats (each)			x 50	
4. Recliner Seats (per seat)			x 60	
5. Arm Rests at Aisle (each)		10	x 50	500
6. Padded Grab Handle on Seat Back (each)			x 70	
7. Side Sliders (each)			x 110	
8. Safety Package (Reflector Triangles & Fire Extinguisher)		1	90	90
9. 6" x 16" Interior Mirror			60	
10. Right Hand Entrance Grab Rail		1	120	120
11. Roof Escape Hatch (Required with Rear Storage Compartment or Rear Cargo Net)			380	
12. Rear Door, 34" W x 58"H (with or without glass) and Rear Step Bumper (Includes Exterior Grab Handle)			500	
13. Overhead Grab Rails (each)		1	x 140	140
14. Overhead Luggage Racks (full length both sides) with Aircraft Reading Lights			1,400	
15. Padded Vinyl or Padded Cloth Interior (Walls & Ceiling)			280	
16. Grey Gerflor Flooring (in lieu of black)		1	250	250
17. Level Five Upgrade Fabric (per seat): _____			x 60	
PARATRANSIT OPTIONS:				
1. ADA Compliance (Brake Interlock, Decals, Lights, Fast Idle Switch)		1	900	900
2. Additional 4-Point Tie Downs (each)		5	x 800	4000
3. Storage Pouch for Tie-Downs (each)		7	x 80	560
4. Full Length Raised Floor (3 Step Flat to Front)		1	600	600
5. Single Jump Seat			x 600	
6. Double Jump Seat			x 900	
7. Double Foldaway Seats		10	x 1,300	13000
OTHER OPTIONS:				
1. Delivery to Franklin, TN	CARPENTER BUS RETAINS ALL APPLICABLE REBATES			900
2. Delivery to: _____ Traverse City, MI	\$2.25 per mile one way			550
All Prices are F. O. B. Goshen, IN No sales tax included				
Signed Purchase Order and 20% Deposit are required with all orders				
SUB-TOTAL				\$159,320
REBATE & DISCOUNT				\$5,880
TOTAL				\$153,440
Purchaser Signature: _____ Date: _____				
Carpenter Bus Sales 132 Royal Oaks Boulevard, Franklin, Tennessee 37067				
1-800-370-6180 * (615) 376-2287 * FAX (615) 370-1774				
Page 55 of 80				



Franklin, TN • Waco, TX • Nationwide Delivery

800-370-6180

www.carpenterbus.com

What Size Bus Do You Need?

Small Buses

Starting at
\$111,900*



* \$111,900 as shown

NEW! Small Bus Alternative:
15 Passenger Promaster - \$87,900. Ask for details.

- Up to 15 Passengers (Non-CDL)
- 20' to 24' Models
- V-8 Gasoline Engines
- Diesel Option Available (Ford Transit Only)
- Great Alternative to 15 Passenger Van
- Ford or Chevrolet

Midsized Buses

Starting at
\$114,900*



* \$114,900 as shown

- CDL Required
- Up to 30 Passengers
- 24' to 28' Models
- V-8 Gasoline Engines
- Ford or Chevrolet

Large Buses

Starting at
\$211,900*



* \$211,900 as shown Freightliner 41

- 31 - 45 Passenger
- 32' - 40' Models
- Perfect for Large Organizations
- CDL Required

Wheelchair Buses

Starting at
\$116,900*



* \$124,900 as shown - 21+2

- 9+2, 13+2, 17+2, 21+2, 25+2
- Up to 6 Wheelchairs
- 20' to 40' Models
- Available as Ford Transit, E350, E450, F550, Chevy 3500 & 4500, and Freightliner

Contact: Bryan George • 800-370-6180 x207 • bgeorge@carpenterbus.com



August 19, 2024

Pricing valid for thirty (30) days from proposal date

Grand Traverse Pavilions
1000 Pavilions Circle
Traverse City, MI 49684

One (1) New 2025 Micro Bird Commercial Shuttle, as seen in the attached documents:

Original Vehicle Sales Price:	\$131,414.00
-(Ford Upfitter Discount):	-\$100.00
+ Freight, Prep, Delivery:	INCLUDED
Discounted Vehicle Sales Price:	\$131,314.00 + tax/title/license/doc fee

Payment Terms:

10% deposit, balance C.O.D.

Estimated Delivery Time:

150 – 200 days from receipt of chassis

Expect delays due to Covid 19 related supply chain issues



QUOTATION: 069802
VERSION : 02

FORD
G5 COMMERCIAL BUS
12 PASSENGERS

PREPARED FOR: HOLLAND MOTOR HOMES & BUS CO.
670 EAST 16TH ST.

HOLLAND
MI 49423

VEHICLE DESCRIPTION:

U.S.
FORD
7.3L Gas
G5
190" DRW 6 ROWS 76" FLAT FLOOR
REAR HANDI DOOR
HIGH WINDOWS FOR 74"/75"/76" BODY
DOD 32"
COMMERCIAL

STATE SPEC: FEDERAL
CHASSIS YEAR: 2025
BODY YEAR: 2025

CERTIFICATION: COMMERCIAL
CERTIFICATION STATE: US



Quote #: 069802 02



Quoted by:

HOLLAND MOTOR HOMES & BUS CO.
HOLLAND , MI, 49423

Quoted to:

12+2 / 2+7

Body - Base

Option	Description	Option	Description
ALI	ALIGNMENT	LGT	LIFT/D GLASS (2) DARK TINT (26%)
BD5	BODY FLAT FLOOR 176/177" G5 76"	LGZ	STEPWELL LED LIGHT
BU1	BUMPER REAR ALUMINUM 3/16	LLP-L	LICENSE PLATE LIGHT LED
BW1	PANEL BELOW WINDOW - ALUMINUM	LN2-3M	REFLECTORS REAR RED - 3M
CPO	CHASSIS PREPARATION	LR0	LIFT DOOR 2 LEAVES REAR
CRC	RIVET COVER COMMERCIAL	LR0-L	HDGP DOOR HANDLE WITH KEY
CST	STRUCTURAL CAGE	LST-L	STOP & TAIL LED LIGHTS
DMB-EW	DECAL MICRO BIRD ENG WHT BACK	L2N-1	RR DOOR LATCH/SLIDE BAR/3 POINT
DPO	DECALS 2 PUSH-OUT WINDOWS COM	MVW	MORE VIEW CLR GLASS TP
EDG	CLEAR GLASS ENTRANCE DOOR	NWH	NO WHEEL HOUSINGS
EEC	DOD ELECT CONTROL	PAG	FUEL FILLER POT
EIB	DECAL EMERGENCY DOOR	PEW	PAINT EXTERIOR OXFORD WHITE
ESK	EXTERIOR SKINS	PLH	REINF.PLATE HDGP DOOR 403/404 G5
EWF	EXT WINDOW TRIM	PSBC	PAINTED ENT/STEP BODY COLOR MATCH
EXB	RELOCATE EXHAUST TO REAR	RDB	EMERGENCY EXIT AJAR BUZZER
E32-1	DOUBLE OPENING DOOR 32 INCHES LOW	RDR	TELESCOPIC RETAINER REAR DOOR
FDC	FORD OR GM CONSOLE W/SWITCHES	RDW2-G	REAR DOOR GLASS (2) DARK TINT 26%
FGL	INT & EXT FINISHING PARTS	RD2	RR DOOR 2 GLASSES
FSR-1	STANDARD FRONT STRUCTURE	RFCF	FRONT CAP SB OR COM STANDARD
GLC	GLOVE COMPARTMENT	RFCR	REAR CAP SB OR COM STANDARD
GRG	GRAVEL SHIELDS MOLDED	RSR-1	REAR STRUCTURE STANDARD
GUT	DRIP RAILS	SFS	STANDARD FLOOR STRUCTURE
GVWR-14500	GVWR 14,500 LBS FORD	SLND	ELEC SYS W/SOLENOID 200A
IM	INT MIRROR 6X16 IN	SRT-S	CENTRAL SPEAKERS IN CEILING
ISRR	INT FINISH RR STD	SV1	STATIC ROOF VENT
ITC-PORS	PNT ROOF SKINS 0 R/H SPEAKERS STD	UC1	UNDERCOATING BODY ONLY
ITST	INTERIOR FINISH STANDARD	V20-1	SHUT-OFF VALVE 1X UNDER BODY
LAH-S	STANDARD LED DOME LIGHTS	WDC	WIN T-S TINT 26% W/2 P/O
LCL-L	IDENTIF.& CLEARANCE LIGHTS LED	WHT	WHEEL WELL TRIM BLACK
LDN-L	DIRECTIONAL LED LIGHTS NO ARROW	WRC	2 BACK WINDOWS DARK TINT (26%)
LE2-L	SIDE DIRECT.LED LIGHTS ARMORED YEL	WSS-S	WIRING SYSTEM STANDARD
LGM	DEC BIRD & STREAMER BLACK	XWB	EXTENSION WHEEL BASE 190/191/216 IN



Quote #: 069802 02

Quoted by:

Quoted to:

12+2 / 2+7



HOLLAND MOTOR HOMES & BUS CO.
HOLLAND , MI, 49423

Body - Requirements

Option	Description	Price	Option	Description	Price
BBX-DX	BBX DELETE W/BAT AUX.	211.00	2 HCD	HANDICAP DECALS (2) 8X9	48.00
DG2	DRIVE LINE GUARD FRONT/REAR	54.00	I10	INTERLOCK LIFT ON IGNITION	293.00
EX2	EXTINGUISHER 5 LBS	115.00	LBS2	BRAUN LIFT CENTURY FMVSS 34X54	7,692.00
FAK	FIRST AID KIT FEDERAL SPEC U.S	90.00	MUD	MUDFLAPS STANDARD	74.00
GF1	STANDEE HOR RAIL PASS LH & RH S/S	356.00	P3S	SELECT PLYWOOD 5/8INCH	373.00

Body - Options

Option	Description	Price	Option	Description	Price
AC-55I-RCG	A/C BCC 55K+OEM EV/WALL/GR W/CON 2C	7,877.00	HHNC-2	HEATER HOSE ONLY (2X)	101.00
ALS	ADDITIONAL LEAF SPRING (1)	298.00	ISF-O	INT FRONT SKINS W/OPENING	66.00
3 ARL	U.S. ARM FLIP UP ARMREST LH	201.00	I30	INTERLOCK REAR EMERGENCY DOOR	166.00
3 ARR	U.S. ARM FLIP UP ARMREST RH	201.00	LAF-1L	LIGHT INT LED OVER LIFT DOOR	173.00
BSC	FRONT BULKHEAD STORAGE	460.00	LBU-L	BACK-UP LIGHTS LED	36.00
BUA-1	BACKING SAFETY HORN SAE 112DBA	140.00	LH2-L	RR CENTER BRAKE LIGHT LED (SURFACE)	57.00
BUC-1	BACKUP CAMERA W/SCREEN IN MIRROR	314.00	LJ1-L	EXTERIOR LIGHTS LED ENTRANCE DOOR	116.00
3 CF35LCB002	FRD STD FOLD 35 LH 057	4,389.00	LJ2-L	EXTERIOR LIGHTS LED SIDE LIFT DOOR	51.00
3 CF35RCB002	FRD STD FOLD 35 RH 057	4,389.00	LP2-L	SIDE MARKER RED LED REAR FLR LVL	97.00
DHV	DECAL(CAUTION VEHICLE ROOF HEIGHT)	39.00	7 LTK-QMR	L-TRK W/C BELT.QRT-MAX FIXED S/BELT	5,243.00
DME	"OCCUPANCY FORWARD OF LINE PROHIB"	30.00	8 LTS-W	1 X L-TRACK WIDTH OF BUS	2,128.00
DNS	DECAL "NO STANDEES"	19.00	MODL-5	MODESTY LH GRAY VINYL	94.00
D9A-4LS	S CDCT RECL W/A/R W/LS BLACK 404	2,648.00	MODR-5	MODESTY RH GRAY VINYL	121.00
EDES	ELECTRIC ENTRANCE DOOR KEY SWITCH	100.00	MRCHC-Z6	MIRROR ROSCO COM HTD/REM W/TIMER	1,362.00
FMSSG-TW	SMTH GREY FLR WHT/N TEXT ASTRAFL	880.00	PST-55RC	HPADS GREY W/AC RR 55K W/RR/D	131.00
FSS	FLIP SEAT SUPPORT	680.00	RF8	LEFT STD ALU RUNNINGBOARD PAINTED	283.00
FS1	FLOOR STEEL GALVANIZED 14GA	373.00-	RHL	OEM RADIO WITH MICROBIRD SPEAKERS	49.00
GCS	ENTR GRAB LH 1 1/4 IN SS PLAIN	97.00	SGL	STANCHION & GUARD LH CM	152.00
GDS	ENTR GRAB RH 1 1/4 IN SS PLAIN	116.00	SGR	STANCHION & GUARD RH CM	125.00
HC3	WHEEL COVERS (4)	507.00	SKG-2	SIDE SKIN SUPP & M/FLAP W/AC COND	156.00
HEAB-RWL	HEATER RR 42K+26K RECESSED RR/WALL	1,147.00	TWD-PKG	TRIANGLE WARNING KIT (3) ATTACHED	44.00



Quote #: 069802 02

Quoted by:

Quoted to:

12+2 / 2+7



HOLLAND MOTOR HOMES & BUS CO.
HOLLAND , MI, 49423

CHASSIS

Option	Description	Price	Option	Description	Price
ABS	4 WHEEL DISC ANTI-LOCK BRAK (ABS)		21T	DRIVER CAPTAIN'S CHAIR	78.00
BAT-21	BATTERY 78 AMP-HR 750 CCA		41H	ENGINE BLOCK HEATER	
B4A	NET INVOICE FLEET OPTION	7.00	425	50 STATE EMISSIONS SYSTEM	
DRW	DUAL REAR WHEELS		43D	STABILITY CONTROL (ESC) DELETE	100.00-
ECS	ENGINE COOLING SYSTEM		44P	6 SPEED OD TRANSM	
EOC	ENGINE OIL COOLER		47B	SHUTTLE BUS PREP PACKAGE	542.00
FSA	FLEET SPCL ADJ	405.00-	5000	GAWR FRONT 5000 LBS	
GAZ	FUEL CHARGE 6 US GALLON	30.00	516	SPARE TIRE & WHEEL NOT INCLUDED	
HSA	HILL START ASSIST		52T	TILT STEERING WHEEL	
L23	RAW MATERIAL SURCHARGE		525	CRUISE CONTROL	219.00
ME	MEDIUM FLINT CLOTH INTERIOR TRIM		54F	EXTERIOR MIRROR DELETE	
M53	SHUTTLE BUS PKG DISCOUNT	418.00-	559	FRAME PUCKS	
SDA	SPECIAL DEALER ACCOUNT ADJUSTMENT	823.00-	57L	AUX HEATER A/C WITH FRONT CONTROL	91.00
SFAC	SPECIAL FLEET ACCOUNT CREDIT	1,130.00-	572	FRONT DASH AIR (AIR CONDITIONING)	
TC	E-SERIES TRANSPORTATION CHARGES	1,995.00	587-21	AM/FM BLUETOOTH CAPABLE + USB INPUT	
T68	PNEUS LT225/75RX16E- DRW (HANKOOK)		59D	DELETE PASSENGER AIR BAG	
WWI	WINDSHIELD WIPERS INTERVAL		60X	DOOR RIGHT HAND NOT INCLUDED	182.00-
X83	4.56 NON-LIMITED SLIP DRW E4F		625	INSIDE REARVIEW MIRROR	
YZ	EXTERIOR-OXFORD WHITE		630	ALT EXTRA HD 240AMPS	145.00
153	LICENSE PLATE BRACKET		634	DUAL BATTERY 78 AMP 750 CCA	223.00
158	158" WHEELBASE		646	16 X 6 WHITE STEEL WHEELS DRW	
162	FRONT FLOOR VINYL		656	ENGINE FUEL TANK 55 GAL (208 L)	
18A	CHROME BUMPER/GRILL/HEADLIGHTS PKG		9600	REAR GAWR 9600 LB	
20F	GROS VEHICLE WEIGHT RATING 14500LBS		99N	7.3L V8 PREMIUM ENGINE	



SEAT PLAN: SP57299

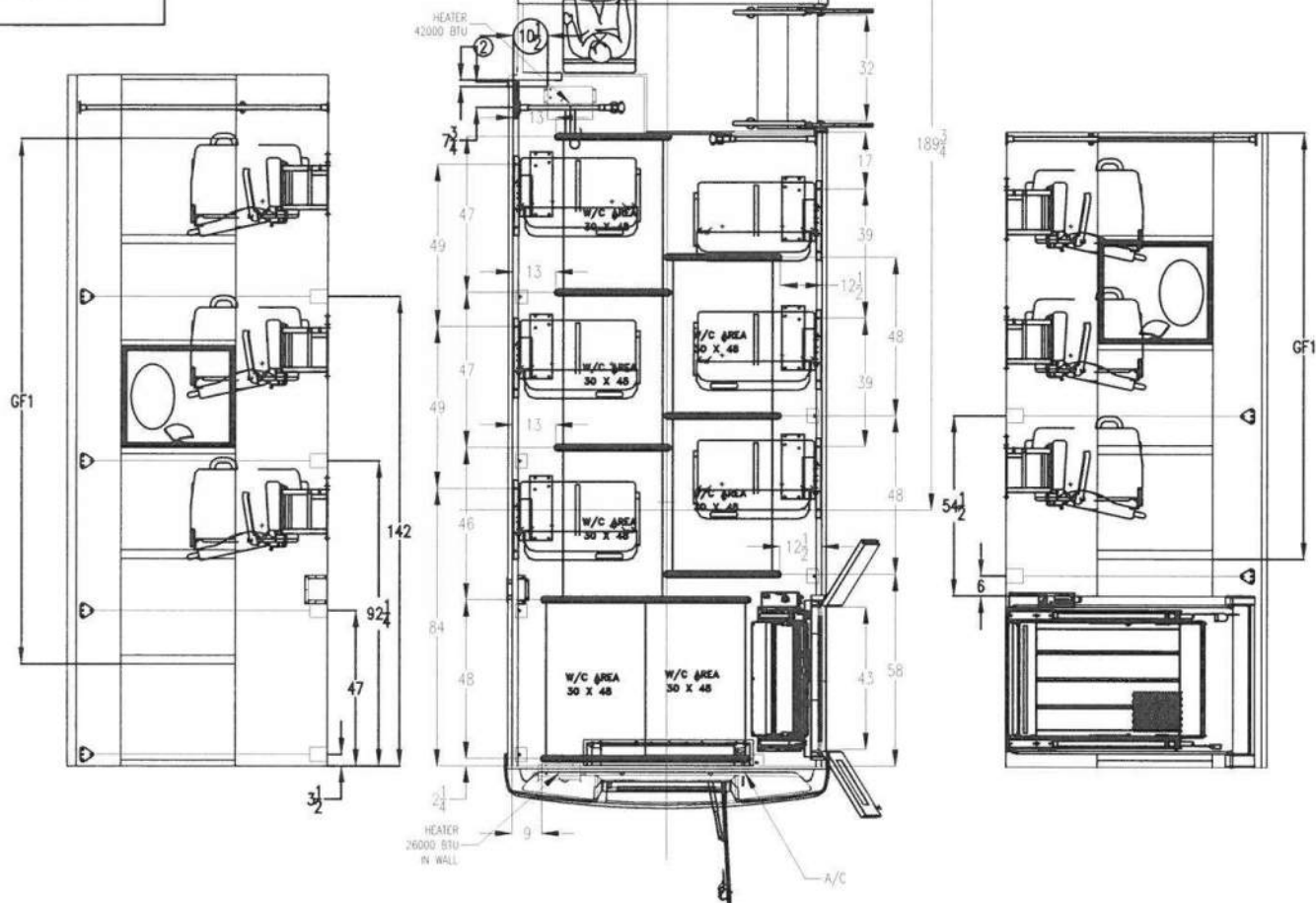
QUOTE: 069802

HOLLAND MOTOR HOMES & BUS CO.

	LEFT	RIGHT
ROW 1	CF35LCB002 FRD COMMERCIAL STANDARD FOLD MID 35 /LVL: 1 057 OLEFIN NEW CHARCOAL GRAB: TOP AISLE ONLY BLACK ARR U.S. ARM FLIP UP ARMREST RH	CF35RCB002 FRD COMMERCIAL STANDARD FOLD MID 35 /LVL: 1 057 OLEFIN NEW CHARCOAL GRAB: TOP AISLE ONLY BLACK ARL U.S. ARM FLIP UP ARMREST LH
ROW 2	CF35LCB002 FRD COMMERCIAL STANDARD FOLD MID 35 /LVL: 1 057 OLEFIN NEW CHARCOAL GRAB: TOP AISLE ONLY BLACK ARR U.S. ARM FLIP UP ARMREST RH	CF35RCB002 FRD COMMERCIAL STANDARD FOLD MID 35 /LVL: 1 057 OLEFIN NEW CHARCOAL GRAB: TOP AISLE ONLY BLACK ARL U.S. ARM FLIP UP ARMREST LH
ROW 3	CF35LCB002 FRD COMMERCIAL STANDARD FOLD MID 35 /LVL: 1 057 OLEFIN NEW CHARCOAL GRAB: TOP AISLE ONLY BLACK ARR U.S. ARM FLIP UP ARMREST RH	CF35RCB002 FRD COMMERCIAL STANDARD FOLD MID 35 /LVL: 1 057 OLEFIN NEW CHARCOAL GRAB: TOP AISLE ONLY BLACK ARL U.S. ARM FLIP UP ARMREST LH

Diagram of a rectangular area labeled "W/C AREA 30 X 48". The width is indicated as 30 and the height as 48.

VEHICLE CONFIGURATION AND CAPACITY ARE SUBJECT TO
CHANGE TO REFLECT ANY AND ALL CHASSIS
SPECIFICATIONS OF THE MODEL YEAR UTILIZED.
LA CONFIGURATION ET LA CAPACITÉ DE CE VEHICULE
SONT SUJETTES À DES MODIFICATIONS AFIN DE TENIR
COMPTE DES SPÉCIFICATIONS DU CHÂSSIS DE L'ANNÉE
MODÈLE UTILISÉ.



**FOR QUOTATION ONLY
POUR SOUMISSION SEULEMENT**

SEAT	DIM.	SIDE	QTY
CF	35	LH	3
CF	35	RH	3

Seat spacing =	See drawing	D.O.D.:	32"
----------------	-------------	---------	-----

Total ambulatory passengers : 12	Total wheel chair passengers : 2
----------------------------------	----------------------------------

Load cap. (pass. + cargo) **Page 63 of 80**

	2024/08/13	SG	DRAWING CREATION
REV.	YYYY/MM/DD	BY	DESCRIPTION
Stock Number: _____			
Customer Approval: _____			Date: _____

Drawn by :
SABRINA GALERIO

 **MICRO BIRD**
* GIBARDIN

MODEL: UFH5 ERH WCV

UNIT = INCHES

SCALE = DO NOT SCALE

Drawing no.

069802

NOTE: Any option added to this floorplan shall be approved by the Corporation Micro Blind Inc technical department.



GRAND TRAVERSE PAVILIONS
1000 Pavilions Circle
Traverse City, MI 49684

APPLICATION FOR ATTENDING OR CONSULTING PRIVILEGES

Please Check One:

Medical Doctor ☒ Doctor of Osteopathy ☐ Physician Assistant ☐ Certified Nurse Practitioner ☐

ATTENDING ☒ CONSULTING ☐

NAME IN FULL Sesha Sailu Adusumilli DATE August 9, 2024

RESIDENCE ADDRESS _____ TELEPHONE _____

OFFICE ADDRESS _____ TELEPHONE _____

Premedical Education: School _____ Date of Graduation _____

Medical Education: School Medical School Siddhartha Medical College Date of Graduation 6/2006

Internship: Hospital MedStar Harbor Hospital Dates 7/2009-6/2012

Residency: Hospital _____ Dates _____

MICHIGAN LICENSE: Date 4/13/2026 No. EMC0000280 UPIN# _____

Hospital Staff Memberships:

Medical Society Memberships:

Specialty: Internal Medicine

Board Certified: Yes ☒ No ☐ Date 20012

In making application, I agree to the rules and policies of the Grand Traverse Medical Care which I understand are available upon request. I also agree to verification of my credentials by the Administrator of Munson Medical Center or other hospital where I have been accepted on staff.

SIGNED: Sesha Adusumilli DATE: August 9, 2024

APPROVED: ☒ SIGNED: [Signature] DATE: _____
DISAPPROVED: ☐ Medical Director, Grand Traverse Medical Care

APPROVED: ☐ SIGNED: _____ DATE: _____
DISAPPROVED: ☐ Chairman, Grand Traverse County Department of Human Services Board

GRAND TRAVERSE PAVILIONS
1000 Pavilions Circle
Traverse City, MI 49684

APPLICATION FOR ATTENDING OR CONSULTING PRIVILEGES

Please Check One:

Medical Doctor ☒ Doctor of Osteopathy ☐ Physician Assistant ☐ Certified Nurse Practitioner ☐

ATTENDING ☒ CONSULTING ☐

NAME IN FULL Farman Ali DATE August 9, 2024

RESIDENCE ADDRESS _____ TELEPHONE _____

OFFICE ADDRESS _____ TELEPHONE _____

Premedical Education: School _____ Date of Graduation _____

Medical Education: School Nishtar Medical College Date of Graduation 3/2011

Internship: Hospital Ascension St John Hospital Dates 9/2015-8/2018

Residency: Hospital _____ Dates _____

MICHIGAN LICENSE: Date 2/9/2025 No. 4301108712 UPIN# _____

Hospital Staff Memberships:

Medical Society Memberships:

Specialty: Internal Medicine

Board Certified: Yes ☒ No ☐ Date 2018

In making application, I agree to the rules and policies of the Grand Traverse Medical Care which I understand are available upon request. I also agree to verification of my credentials by the Administrator of Munson Medical Center or other hospital where I have been accepted on staff.

SIGNED: FARMAN ALI DATE: August 9, 2024
DocuSigned by: DCA54743897A4C1...

APPROVED: ☒ SIGNED: [Signature] DATE: _____
DISAPPROVED: _____
April Korkowski, DO (Aug 26, 2024 22:01 EDT)
Medical Director, Grand Traverse Medical Care

APPROVED: _____ SIGNED: _____ DATE: _____
DISAPPROVED: _____
Chairman, Grand Traverse County Department of Human Services Board

GRAND TRAVERSE PAVILIONS
1000 Pavilions Circle
Traverse City, MI 49684

APPLICATION FOR ATTENDING OR CONSULTING PRIVILEGES

Please Check One:

Medical Doctor ☒ Doctor of Osteopathy ☐ Physician Assistant ☐ Certified Nurse Practitioner ☐

ATTENDING ☒ CONSULTING ☐

NAME IN FULL Sean Arora DATE August 9, 2024

RESIDENCE ADDRESS _____ TELEPHONE _____

OFFICE ADDRESS _____ TELEPHONE _____

Premedical Education: School _____ Date of Graduation _____

Medical Education: School Xavier School of Medicine Date of Graduation 3/2017

Internship: Hospital Baptist Health Madisonville Family Medicine Residency Program Dates 7/2017-6/2020

Residency: Hospital _____ Dates _____

MICHIGAN LICENSE: Date 2/19/2027 No. EMC0000858 UPIN# _____

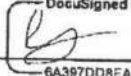
Hospital Staff Memberships:

Medical Society Memberships:

Specialty: Family Medicine

Board Certified: Yes ☒ No ☐ Date 2020

In making application, I agree to the rules and policies of the Grand Traverse Medical Care which I understand are available upon request. I also agree to verification of my credentials by the Administrator of Munson Medical Center or other hospital where I have been accepted on staff.

SIGNED  DATE August 9, 2024
DocuSigned by: 6A397DD8EAC74FC...

APPROVED: ☒ SIGNED:  DATE: _____
DISAPPROVED: _____ Medical Director, Grand Traverse Medical Care

APPROVED: _____ SIGNED: _____ DATE: _____
DISAPPROVED: _____ Chairman, Grand Traverse County Department of Human Services Board

GRAND TRAVERSE PAVILIONS
1000 Pavilions Circle
Traverse City, MI 49684

APPLICATION FOR ATTENDING OR CONSULTING PRIVILEGES

Please Check One:

Medical Doctor ☒ Doctor of Osteopathy ☐ Physician Assistant ☐ Certified Nurse Practitioner ☐

ATTENDING ☒ CONSULTING ☐

NAME IN FULL Shannon Arora DATE August 13, 2024

RESIDENCE ADDRESS _____ TELEPHONE _____

OFFICE ADDRESS _____ TELEPHONE _____

Premedical Education: School _____ Date of Graduation _____

Medical Education: School Xavier University School of Medicine, Aruba Date of Graduation 12/2016

Internship: Baptist Health Madisonville Family Medicine Residency Hospital Dates 7/2018-7/2021

Residency: Hospital _____ Dates _____

MICHIGAN LICENSE: Date 4/7/2025 No. EMC0001876 UPIN# _____

Hospital Staff Memberships:

Medical Society Memberships:

Specialty: Family Medicine

Board Certified: Yes ☒ No ☐ Date 2021

In making application, I agree to the rules and policies of the Grand Traverse Medical Care which I understand are available upon request. I also agree to verification of my credentials by the Administrator of Munson Medical Center or other hospital where I have been accepted on staff.

SIGNED:  DATE: August 13, 2024

APPROVED: ☒ SIGNED:  DATE: _____
DISAPPROVED: _____ Medical Director, Grand Traverse Medical Care

APPROVED: _____ SIGNED: _____ DATE: _____
DISAPPROVED: _____ Chairman, Grand Traverse County Department of Human Services Board

GRAND TRAVERSE PAVILIONS
1000 Pavilions Circle
Traverse City, MI 49684

APPLICATION FOR ATTENDING OR CONSULTING PRIVILEGES

Please Check One:

Medical Doctor ☒ Doctor of Osteopathy ☐ Physician Assistant ☐ Certified Nurse Practitioner ☐

ATTENDING ☒ CONSULTING ☐

NAME IN FULL Kenya Hanspard DATE August 9, 2024

RESIDENCE ADDRESS _____ TELEPHONE _____

OFFICE ADDRESS _____ TELEPHONE _____

Medical Premedical Education: School Michigan State College of Human Medicine Date of Graduation 8/1994-8/1995

Medical Education: School Wayne State University School of Medicine Date of Graduation 8/1995-1998

Internship: Hospital Henry Ford Health Systems Dates 7/1998-6/2001

Residency: Hospital _____ Dates _____

MICHIGAN LICENSE: Date 8/21/2026 No. 4301071973 UPIN# _____

Hospital Staff Memberships:

Medical Society Memberships:

Specialty: Internal Medicine

Board Certified: Yes ☒ No ☐ Date 2001

In making application, I agree to the rules and policies of the Grand Traverse Medical Care which I understand are available upon request. I also agree to verification of my credentials by the Administrator of Munson Medical Center or other hospital where I have been accepted on staff.

SIGNED: Kenya Hanspard DATE: August 9, 2024
DocuSigned by: 505D0339162545C

APPROVED: ☒ SIGNED: [Signature] DATE: _____
DISAPPROVED: _____ Medical Director, Grand Traverse Medical Care

APPROVED: _____ SIGNED: _____ DATE: _____
DISAPPROVED: _____ Chairman, Grand Traverse County Department of Human Services Board

GRAND TRAVERSE PAVILIONS

1000 Pavilions Circle
Traverse City, MI 49684

APPLICATION FOR ATTENDING OR CONSULTING PRIVILEGES

Please Check One:

Medical Doctor ☐ Doctor of Osteopathy ☐ Physician Assistant ☐ Certified Nurse Practitioner ☐

ATTENDING ☐ CONSULTING ☒

NAME IN FULL Anthony Holstine

DATE 8/22/24

RESIDENCE ADDRESS _____ TELEPHONE _____

OFFICE ADDRESS _____ TELEPHONE _____

Premedical Education: School _____ Date of Graduation _____

Medical Education: School _____ Date of Graduation _____

Internship: Hospital _____ Dates _____

Residency: Hospital _____ Dates _____

MICHIGAN LICENSE: Date _____ No. _____
NPI# _____

Hospital Staff Memberships:

Medical Society Memberships:

Specialty:

Board Certified: Yes ☐ No ☐ Date _____

In making application, I agree to the rules and policies of the Grand Traverse Medical Care which I understand are available upon request. I also agree to verification of my credentials by the Administrator of Munson Medical Center or other hospital where I have been accepted on staff.

SIGNED: Anthony Holstine DATE: 8/22/2024

APPROVED: _____ SIGNED: _____ DATE: _____
DISAPPROVED: _____ Medical Director, Grand Traverse Medical Care

APPROVED: _____ SIGNED: _____ DATE: _____
DISAPPROVED: _____ Chair, Grand Traverse County Department of Health and Human Services Board

L:\Administration Support\Forms\Administration-HR\Approved\Application For Attending Or Consulting Privileges
05/10/17 Previous Version Obsolete

GRAND TRAVERSE PAVILIONS
1000 Pavilions Circle
Traverse City, MI 49684

APPLICATION FOR ATTENDING OR CONSULTING PRIVILEGES

Please Check One:

Medical Doctor ☒ Doctor of Osteopathy ☐ Physician Assistant ☐ Certified Nurse Practitioner ☐

ATTENDING ☒ CONSULTING ☐

NAME IN FULL Javed Syed Iqbal DATE August 11, 2024

RESIDENCE ADDRESS _____ TELEPHONE _____

OFFICE ADDRESS _____ TELEPHONE _____

Premedical Education: School _____ Date of Graduation _____

Medical Education: School Ross University of Medicine Dominica Date of Graduation 05/2013

Internship: Hospital Baptist Health Madisonville Dates 07/2013-06/2016

Residency: Hospital _____ Dates _____

MICHIGAN LICENSE: Date 5/25/2026 No. EMC0003478 UPIN# _____

Hospital Staff Memberships:

Medical Society Memberships:

Specialty: Family Medicine

Board Certified: Yes ☒ No ☐ Date 2016

In making application, I agree to the rules and policies of the Grand Traverse Medical Care which I understand are available upon request. I also agree to verification of my credentials by the Administrator of Munson Medical Center or other hospital where I have been accepted on staff.

SIGNED: Javed Iqbal DATE: August 11, 2024
DocuSigned by: BDDC19E2C7E74A2...

APPROVED: ☒
DISAPPROVED: ☐

SIGNED: [Signature]
Medical Director, Grand Traverse Medical Care

DATE: _____

APPROVED: ☐
DISAPPROVED: ☐

SIGNED: _____
Chairman, Grand Traverse County Department of Human Services Board

DATE: _____

GRAND TRAVERSE PAVILIONS
1000 Pavilions Circle
Traverse City, MI 49684

APPLICATION FOR ATTENDING OR CONSULTING PRIVILEGES

Please Check One:

Medical Doctor ☒ Doctor of Osteopathy ☐ Physician Assistant ☐ Certified Nurse Practitioner ☐

ATTENDING ☒ CONSULTING ☐

NAME IN FULL Anne Katherine Petersen DATE August 13, 2024

RESIDENCE ADDRESS _____ TELEPHONE _____

OFFICE ADDRESS _____ TELEPHONE _____

Premedical Education: School Michigan State University College of Date of Graduation _____

Medical Education: School Human Medicine Date of Graduation 05/2002

Internship: Hospital Allegheny Health Network Medical Dates 07/2002-06-2005
Education Consortium (FH) Program

Residency: Hospital _____ Dates _____

MICHIGAN LICENSE: Date 03/05/2026 No. 4301102364 UPIN# _____

Hospital Staff Memberships:

Medical Society Memberships:

Specialty: Family Medicine

Board Certified: Yes ☒ No ☐ Date 2005

In making application, I agree to the rules and policies of the Grand Traverse Medical Care which I understand are available upon request. I also agree to verification of my credentials by the Administrator of Munson Medical Center or other hospital where I have been accepted on staff.

SIGNED: Anne Petersen DATE: August 13, 2024
DocuSigned by: EC97BB2921FD44E...

APPROVED: ☒ SIGNED: anna DATE: _____
DISAPPROVED: _____ Medical Director, Grand Traverse Medical Care

APPROVED: _____ SIGNED: _____ DATE: _____
DISAPPROVED: _____ Chairman, Grand Traverse County Department of Human Services Board

GRAND TRAVERSE PAVILIONS
1000 Pavilions Circle
Traverse City, MI 49684

APPLICATION FOR ATTENDING OR CONSULTING PRIVILEGES

Please Check One:

Medical Doctor ☒ Doctor of Osteopathy ☐ Physician Assistant ☐ Certified Nurse Practitioner ☐

ATTENDING ☒ CONSULTING ☐

NAME IN FULL Meenalochani Narayanan (DATE) August 14, 2024

RESIDENCE ADDRESS _____ TELEPHONE _____

OFFICE ADDRESS _____ TELEPHONE _____

Premedical Education: School _____ Date of Graduation _____

Medical Education: School Madurai Medical College Date of Graduation 12/1998

Internship: Hospital Southern Illinois University Dates 6/2004-6/2007

Residency: Hospital _____ Dates _____

MICHIGAN LICENSE: Date 8/11/2026 No. EMC0003813 UPIN# _____

Hospital Staff Memberships:

Medical Society Memberships:

Specialty: Internal Medicine

Board Certified: Yes ☒ No ☐ Date 2007

In making application, I agree to the rules and policies of the Grand Traverse Medical Care which I understand are available upon request. I also agree to verification of my credentials by the Administrator of Munson Medical Center or other hospital where I have been accepted on staff.

(SIGNED: Meenalochani Narayanan, MD DATE: August 14, 2024
Signed by: _____
9F87ABA6032A47E...

APPROVED: ☒ SIGNED: [Signature] DATE: _____
DISAPPROVED: _____ Medical Director, Grand Traverse Medical Care

APPROVED: _____ SIGNED: _____ DATE: _____
DISAPPROVED: _____ Chairman, Grand Traverse County Department of Human Services Board

GRAND TRAVERSE PAVILIONS
1000 Pavilions Circle
Traverse City, MI 49684

APPLICATION FOR ATTENDING OR CONSULTING PRIVILEGES

Please Check One:

Medical Doctor ☒ Doctor of Osteopathy ☐ Physician Assistant ☐ Certified Nurse Practitioner ☐

ATTENDING ☒ CONSULTING ☐

NAME IN FULL Daisy-Scarlett MacCallum DATE August 20, 2024

RESIDENCE ADDRESS _____ TELEPHONE _____

OFFICE ADDRESS _____ TELEPHONE _____

Premedical Education: School _____ Date of Graduation _____

Medical Education: School Uniwersytet Jagielloński Collegium Medicum Date of Graduation 07/2010

Internship: Hospital Atlanta Medical Center Dates 6/2012-6/2015

Residency: Hospital _____ Dates _____

MICHIGAN LICENSE: Date 11/24/2024 No. EMC0001488 UPIN# _____

Hospital Staff Memberships:

Medical Society Memberships:

Specialty: Family Medicine

Board Certified: Yes ☒ No ☐ Date 2016

In making application, I agree to the rules and policies of the Grand Traverse Medical Care which I understand are available upon request. I also agree to verification of my credentials by the Administrator of Munson Medical Center or other hospital where I have been accepted on staff.

SIGNED: Daisy-Scarlett MacCallum, MD DATE: August 20, 2024
DocuSigned by: C3D361F5D008422

APPROVED: ☒ SIGNED: _____ DATE: _____
DISAPPROVED: _____ Medical Director, Grand Traverse Medical Care

APPROVED: _____ SIGNED: _____ DATE: _____
DISAPPROVED: _____ Chairman, Grand Traverse County Department of Human Services Board

GRAND TRAVERSE PAVILIONS
1000 Pavilions Circle
Traverse City, MI 49684

APPLICATION FOR ATTENDING OR CONSULTING PRIVILEGES

Please Check One:

Medical Doctor ☒ Doctor of Osteopathy ☐ Physician Assistant ☐ Certified Nurse Practitioner ☐

ATTENDING ☒ CONSULTING ☐

NAME IN FULL Alexander Perumkunnil Mathai DATE August 20, 2024

RESIDENCE ADDRESS _____ TELEPHONE _____

OFFICE ADDRESS _____ TELEPHONE _____

Premedical Education: School _____ Date of Graduation _____

Medical Education: School JJM Medical College Date of Graduation 2/1998

Internship: Hospital University of Illinois Dates 7/2002-6/2005

Residency: Hospital _____ Dates _____

MICHIGAN LICENSE: Date 6/13/2025 No. 4 3 0 1 5 0 7 4 7 3 UPIN# _____

Hospital Staff Memberships:

Medical Society Memberships:

Specialty: Internal Medicine

Board Certified: Yes ☒ No ☐ Date 2005

In making application, I agree to the rules and policies of the Grand Traverse Medical Care which I understand are available upon request. I also agree to verification of my credentials by the Administrator of Munson Medical Center or other hospital where I have been accepted on staff.

SIGNED: Alexander Mathai DATE: August 20, 2024

APPROVED: ☒ SIGNED: _____ DATE: _____
DISAPPROVED: ☐ Medical Director, Grand Traverse Medical Care

APPROVED: _____ SIGNED: _____ DATE: _____
DISAPPROVED: _____ Chairman, Grand Traverse County Department of Human Services Board

GRAND TRAVERSE PAVILIONS
1000 Pavilions Circle
Traverse City, MI 49684

APPLICATION FOR ATTENDING OR CONSULTING PRIVILEGES

Please Check One:

Medical Doctor ☒ Doctor of Osteopathy ☐ Physician Assistant ☐ Certified Nurse Practitioner ☐

ATTENDING ☒ CONSULTING ☐

NAME IN FULL Elizabeth Lenora Smith DATE August 20, 2024

RESIDENCE ADDRESS _____ TELEPHONE _____

OFFICE ADDRESS _____ TELEPHONE _____

Premedical Education: School _____ Date of Graduation _____

Medical Education: School Wayne State University School of Medicine Date of Graduation 6/2010

Internship: Hospital Tuscaloosa Family Residency Dates 07/2010-07/2013

Residency: Hospital _____ Dates _____

MICHIGAN LICENSE: Date 5/10/2025 No. EMC0001977 UPIN# _____

Hospital Staff Memberships:

Medical Society Memberships:

Specialty: Family Medicine

Board Certified: Yes ☒ No ☐ Date 2013

In making application, I agree to the rules and policies of the Grand Traverse Medical Care which I understand are available upon request. I also agree to verification of my credentials by the Administrator of Munson Medical Center or other hospital where I have been accepted on staff.

SIGNED: Elizabeth Smith DATE: August 20, 2024
DocuSigned by: E3D0B3E70A5F413

APPROVED: ☒ SIGNED: _____ DATE: _____
DISAPPROVED: ☐ Medical Director, Grand Traverse Medical Care

APPROVED: _____ SIGNED: _____ DATE: _____
DISAPPROVED: _____ Chairman, Grand Traverse County Department of Human Services Board

GRAND TRAVERSE PAVILIONS
1000 Pavilions Circle
Traverse City, MI 49684

APPLICATION FOR ATTENDING OR CONSULTING PRIVILEGES

Please Check One:

Medical Doctor ☐ Doctor of Osteopathy ☒ Physician Assistant ☐ Certified Nurse Practitioner ☐

ATTENDING ☒ CONSULTING ☐

NAME IN FULL Jeffrey Valice DATE _____

RESIDENCE ADDRESS _____ TELEPHONE (____) _____

OFFICE ADDRESS _____ TELEPHONE _____

Premedical Education: School _____ Date of Graduation _____

Medical Education: School MICHIGAN STATE UNIVERSITY COLLEGE OF OSTEOPATHIC MEDICINE Date of Graduation 2014

Internship: Hospital _____ Dates _____

Residency: Hospital HENRY FORD HOSPITAL Dates 2014-2017

MICHIGAN LICENSE: Date _____ No. 5101020897 UPIN# _____

Hospital Staff Memberships:

Munson Medical Center

Medical Society Memberships:

Specialty: Internal Medicine

Board Certified: Yes ☒ No ☐ Date 2017

In making application, I agree to the rules and policies of the Grand Traverse Medical Care which I understand are available upon request. I also agree to verification of my credentials by the Administrator of Munson Medical Center or other hospital where I have been accepted on staff.

SIGNED: Jeffrey Valice DATE: July 15, 2024

APPROVED: ☒ SIGNED: _____ DATE: _____
DISAPPROVED: ☐ Medical Director, Grand Traverse Medical Care

APPROVED: _____ SIGNED: _____ DATE: _____
DISAPPROVED: _____ Chairman, Grand Traverse County Department of Human Services Board

GRAND TRAVERSE PAVILIONS
1000 Pavilions Circle
Traverse City, MI 49684

APPLICATION FOR ATTENDING OR CONSULTING PRIVILEGES

Please Check One:

Medical Doctor ☒ Doctor of Osteopathy ☐ Physician Assistant ☐ Certified Nurse Practitioner ☐

ATTENDING ☒ CONSULTING ☐

NAME IN FULL Jayson Alan Weir DATE August 11, 2024

RESIDENCE ADDRESS _____ TELEPHONE _____

OFFICE ADDRESS _____ TELEPHONE _____

Premedical Education: School _____ Date of Graduation _____

Medical Education: School St. George's University School of Medicine Date of Graduation 04/2011

Internship: Hospital Kern Medical Department of Medicine Dates 07/2011-06/2014

Residency: Hospital _____ Dates _____

MICHIGAN LICENSE: Date 3/3/2025 No. EMC0001748 UPIN# _____

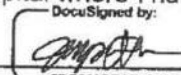
Hospital Staff Memberships:

Medical Society Memberships:

Specialty: Internal Medicine

Board Certified: Yes ☒ No ☐ Date 2015

In making application, I agree to the rules and policies of the Grand Traverse Medical Care which I understand are available upon request. I also agree to verification of my credentials by the Administrator of Munson Medical Center or other hospital where I have been accepted on staff.

SIGNED:  DATE: August 11, 2024
DocuSigned by: 2DE666DEC74D4D3...

APPROVED: ☒ SIGNED:  DATE: _____
DISAPPROVED: _____ Medical Director, Grand Traverse Medical Care

APPROVED: _____ SIGNED: _____ DATE: _____
DISAPPROVED: _____ Chairman, Grand Traverse County Department of Human Services Board